

**Approved: 15 Mar 2021**



# Post-COVID-19 Remobilization of the Membership Plan

## Phase II: Resuming One-Day Special Activities (AE Events, SAREXs, etc)

NVWG  
Completed 15 MAR 2021

Template Updated 10 February 2021

## COVID-19 Remobilization of the Membership Plan – Phase II

This plan has been developed for Nevada Wing, using the template provided by the Civil Air Patrol National Headquarters to enter Phase II, Resuming One-Day Special Activities.

Additional staffing and resources have been coordinated with Pacific Region, to cover gaps in this wing's available resources.

**NOTE:** *Deviations from the template are authorized, but should be coordinated by contacting the COVID-19 Planning Team at [COVID-19Plans@capnhq.gov](mailto:COVID-19Plans@capnhq.gov).*

Plan Coordinator and Point of Contact: Lt Col Pete Goertzen

Primary Phone: (702) 526-5602

Primary Email: [peter.goertzen@nvwg.cap.gov](mailto:peter.goertzen@nvwg.cap.gov)

Narrative Summary of Coordination and Events To-Date in Nevada Wing:

Nevada Wing entered Phase I of Remobilization on 15 February 2021. With all metrics continuing to improve in the State of Nevada, we are preparing to enter Phase II in order to resume one-day special activities and increase maximum group size to 50. Our requested date for entering Phase II is 15 March 2021. This will allow all squadrons to meet as a single group, resume training activities such as cadet NCO schools and search and rescue exercises, and launch our Pioneer high-altitude balloon record-setting attempt.

The State of Nevada updated its directives on 12 March 2021 and is now restricting public gatherings to no more than 250 people or 50% of building fire capacity. A copy of the governor's latest directive is attached.

COVID-19 numbers have been rapidly improving since mid-January 2021. The Infection Rate metric is in the green range, and the Positive Test Rate and ICU Capacity metrics are in the yellow range. ICU beds occupied by COVID patients amount to only 16% of total capacity. All three metrics continue to show improvement. Images from [covidactnow.org](https://covidactnow.org) and [nvhealthresponse.nv.gov](https://nvhealthresponse.nv.gov) are attached to this plan.

Nevada is making good progress vaccinating its residents against COVID-19. Currently 19% of our adult population has received at least one dose of the Pfizer/BioNTech or Moderna vaccine, with the number increasing about 1% every 2 days. We estimate that one-third of our adult population will be at least partially vaccinated by our proposed reopening date, with a much higher percentage of vaccinated residents over the age of 65.

Plan Completed By: Lt Col Pete Goertzen

Last Updated: 15 March 2021

Template Updated 10 February 2021

## COVID-19 Remobilization of the Membership Plan – Phase II

We will prepare to resume day-long activities as required by this plan. A list of planned activities is attached, and a formal calendar will be prepared after approval.

All units have been supplied with two contactless thermometers for use at meetings and activities. All cadets under the age of 18 are required to have signed parental permission slips on file to participate in person. A copy of that permission slip is attached. Activities and meetings shall employ full public health protection measures such as: hygiene education, having hand sanitizer available, performing routine hand washing breaks, frequent workspace cleaning, wearing of CDC suggested face coverings, 6-foot social distancing except when unable in aircraft or vehicles, temperature checks, and asking members about COVID-19 symptoms before admitting them.

Thank you for your prompt attention to the needs of Nevada Wing Civil Air Patrol. We look forward to hearing from you.

COVID-19 Remobilization of the Membership Plan – Phase II

Phase II: Resuming One-Day Special Activities (AE Events, SAREXs, etc)

*NOTE: Resuming one-day special activities will not be done before it has been deemed appropriate to resume regularly scheduled meetings (i.e., this will start in Phase II).*

Item#	Task	OPR/Assigned Personnel	Date Tasked	Suspense	Date Completed	Notes
2.1.	Wing Commanders should review their wing calendar for previously-postponed and upcoming day-only events	Pierce	2/18/2021		2/19/2021	We are basically starting fresh from a scheduling perspective. All canceled activities will be scheduled according to priority and weather considerations.
2.1.1.	Wing priorities for training events should be coordinated with unit commanders' needs	Pierce	2/18/2021		Upon approval	Wing/CC will coordinate activities once Phase 2 approval date is finalized and update wing calendar.
2.1.2.	Task staff officers to provide input on list of events and priorities:	Goertzen	2/18/2021		2/18/2021	Sent request to department heads for list of activities and relative priorities.
2.1.2.1.	Director of Aerospace Education	Whitcomb	2/18/2021		2/18/2021	List of AE activities received from NVWG/AE.
2.1.2.2.	Director of Cadet Programs	Margeson	2/18/2021		2/21/2021	List of Cadet Programs activities received from NVWG/CP.
2.1.2.3.	Director of Operations/Emergency Services	Lynn	2/18/2021		2/21/2021	List of Ops/ES activities received from NVWG/DO.
2.1.2.4.	Director of Professional Development	Dulinawka	2/18/2021		2/19/2021	List of Education and Training activities received from NVWG/ET.
2.1.2.5.	Plans and Programs Officer	Hazeltine	2/18/2021		2/20/2021	List of conference-type activities received from NVWG/CV.
2.2.	Coordinate with subordinate unit leaders to deconflict calendar events to the greatest extent possible	Pierce	3/15/2021		Upon approval	Wing calendar will be updated once Phase 2 approval date is approved.
2.3.	Publish updated event listings to the Wing calendar and promote these dates to the units for their planning and participation	Pierce	3/15/2021		Upon approval	List of activities and approximate dates attached.
2.4.	Task the Director of Safety to coordinate with Activity Directors	Grindstaff	3/15/2021		Upon approval	NVWG/SE will coordinate with directors for all planned activities in advance.
NOTE:	<i>The term "Activity Directors" may include Incident Commanders that are directing exercises. Incident Commanders should use existing operational guidance for real-world missions and taskings. Use good judgement.</i>					
2.4.1.	Activity Directors will use Post-COVID-19 produced Risk Management (RM) forms to mitigate local risks	Grindstaff	11/17/2020		11/29/2020	NVWG/SE prepared risk management procedure for Phase 1 and will continue to use it for Phase 2. CAPF 160 attached.

COVID-19 Remobilization of the Membership Plan – Phase II

2.4.2.	Activity Directors identify sources for face coverings & sanitizer to use in case of a return to increased risk	Cooper	2/18/2021		2/18/2021	Updated HSO memo for Phase II is attached and will be distributed to activity directors.
--------	---	--------	-----------	--	-----------	--

Phase II: Resuming One-Day Special Activities (AE Events, SAREXs, etc; continued)

Item#	Task	OPR/Assigned Personnel	Date Tasked	Suspense	Date Completed	Notes
2.5.	Task the Health Service Officer to coordinate with Activity Directors	Cooper	2/18/2021		Upon approval	Updated HSO memo for Phase II is attached and will be distributed to activity directors.
2.5.1.	Health Service Officers consider screening with no-touch thermometers at events (if such equipment is available and practical)	Cooper	2/18/2021		2/18/2021	This procedure is currently in place for all meetings and activities. Updated HSO memo for Phase II is attached.
2.5.2.	Health Service Officers remind members that identify as High-risk to remain home, but participate virtually	Cooper	2/18/2021		2/18/2021	This procedure is currently in place for all meetings and activities. Updated HSO memo for Phase II is attached.
2.5.3.	Health Service Officers ensure that there is a cleaning/sanitizing plan for commonly touched surfaces, a hand washing plan, a face covering plan, a temperature check plan (either performed prior to entering the activity with a no-touch thermometer or performed at home prior to coming to the activity), and a social distancing plan.	Cooper	2/18/2021		2/18/2021	This was completed as part of Phase I, and health procedures are currently being practiced. Updated HSO memo for Phase II is attached.
2.5.4.	Units will ensure no more than 50 members are together at gatherings. Squadrons with more than 50 members must submit a plan on how they will comply with restrictions	Goertzen	2/18/2021		2/18/2021	No unit in Nevada Wing currently has a large enough active membership to need to meet in groups of greater than 50. No plans attached.
2.6.	Ensure Activity Directors have plans in place to communicate last-minute cancellations of events to participants	Goertzen	2/18/2021		2/25/2021	This is spelled out in the Phase II reopening letter which is attached.
2.7.	Ensure Activity Directors have plans in place to conduct verification of local public health guidance, local weather, and any	Goertzen	2/18/2021		2/25/2021	Continuation check requirements are contained in the Phase II reopening letter which is attached.

COVID-19 Remobilization of the Membership Plan – Phase II

	other information that may lead to event cancellation (Continuation Check)					
2.7.1.	45 Days Prior Continuation Check	<b>Activity directors</b>	<b>As scheduled</b>		<b>As scheduled</b>	<b>Will be conducted 45 days prior to activity.</b>
2.7.2.	14 Days Prior Continuation Check	<b>Activity directors</b>	<b>As scheduled</b>		<b>As scheduled</b>	<b>Will be conducted 14 days prior to activity.</b>
2.7.3.	7 Days Prior Continuation Check	<b>Activity directors</b>	<b>As scheduled</b>		<b>As scheduled</b>	<b>Will be conducted 7 days prior to activity.</b>
2.7.4.	1 Day Prior Continuation Check	<b>Activity directors</b>	<b>As scheduled</b>		<b>As scheduled</b>	<b>Will be conducted 1 day prior to activity.</b>
2.7.5.	Day-Of Continuation Check	<b>Activity directors</b>	<b>As scheduled</b>		<b>As scheduled</b>	<b>Will be conducted on day of activity.</b>

COVID-19 Remobilization of the Membership Plan – Phase II

Phase II: Resuming One-Day Special Activities (AE Events, SAREXs, etc; continued)

Item#	Task	OPR/Assigned Personnel	Date Tasked	Suspense	Date Completed	Notes
2.8.	Ensure Unit Commanders are aware of and following the same procedures for unit-only single-day activities (i.e., they are the Activity Director for the purposes of this checklist, for unit events)	Goertzen	2/18/2021		2/25/2021	This is spelled out in the Phase II reopening letter which will be sent to all unit commanders and deputy commanders. Letter attached.
2.9.	Email this plan to signal intentions to resume single-day events to the CAP COVID-19 Planning Team at <a href="mailto:COVID-19Plans@capnhq.gov">COVID-19Plans@capnhq.gov</a> , and copy the Region Commander	Goertzen	2/18/2021		3/2/2021	Plan e-mailed to <a href="mailto:COVID-19Plans@capnhq.gov">COVID-19Plans@capnhq.gov</a> , cc'd to region commander <a href="mailto:gishikata@cap.gov">gishikata@cap.gov</a> and wing commander <a href="mailto:Deborah.pierce@nvwg.cap.gov">Deborah.pierce@nvwg.cap.gov</a> with all attachments and document tracking sheet.
2.9.1.	Briefly describe/summarize previous coordination accomplished (i.e., 2.1 through 2.8 above)	Goertzen	2/18/2021		2/26/2021	Included in above narrative and throughout this document.
2.9.2.	Verify no jurisdictional restrictions are in place from State or Local Governments	Goertzen	2/18/2021		2/26/2021	Attached Nevada Governor's Directive 041. Contains current restrictions effective 15 March 2021. No local directives that are more restrictive are in place.
2.9.3.	Set date to resume one-day special activities	Goertzen	2/18/2021		2/18/2021	Phase II will begin no earlier than 15 March 2021.
2.9.4.	Receive approval from the CAP COVID-19 Planning Team to resume one-day special activities. Plan for one-week lead time.	Goertzen	2/18/2021		Upon approval	Plan submitted for approval to CAP COVID-19 Planning Team (this document and attachments).
2.10.	Publish the date that one-day special activities will resume to subordinate units	Goertzen	2/18/2021		Upon approval	Requested date is 15 March 2021. Will be published upon plan and wing commander approval.
2.11.	Task Wing Director of Operations to communicate the following to subordinate units	Lynn	2/25/2021		Upon approval	Phase II flight operations memo attached. It will be distributed upon entry into Phase II.
2.11.1.	Identify flight operations permitted during Remobilization Phase II	Lynn	2/25/2021		2/25/2021	Phase II flight operations memo attached.
2.11.2.	Identify requirements (Currency, etc) for Senior members	Surwill	2/25/2021		2/25/2021	A weekly report of expiring flight and ES currency requirements is provided to unit commanders.
2.11.3.	Identify cadet training requirements that may be different than Phase I requirements	Lynn	2/25/2021		2/25/2021	No changes expected to cadet training requirements.

COVID-19 Remobilization of the Membership Plan – Phase II

2.11.4	Identify cleaning standards for aircraft and vehicles before and after use	Cooper	2/25/2021		3/1/2021	Cleaning standards remained unchanged. Health Services Officer Phase II memo attached.
--------	--	--------	-----------	--	----------	--



## DECLARATION OF EMERGENCY

### DIRECTIVE 041

**WHEREAS**, on March 12, 2020, I, Steve Sisolak, Governor of the State of Nevada, issued a Declaration of Emergency to facilitate the State's response to the COVID-19 pandemic; and

**WHEREAS**, on March 13, 2020, Donald J. Trump, President of the United States, declared a nationwide emergency pursuant to Sec. 501(b) of the Robert T. Stafford Disaster Relief and Emergency Assistance Act, 42 U.S.C. 5121-5207 (the "Stafford Act"); and

**WHEREAS**, the World Health Organization advises that transmission occurs through both droplet and airborne transmission, where droplet transmission occurs when a person is in close proximity to someone who is infected with COVID-19; and

**WHEREAS**, infectious disease and public health experts advised that minimizing interpersonal contact slows the rate at which the disease spreads, and is necessary to avoid overwhelming healthcare systems; and

**WHEREAS**, on March 5, 2020, Clark County and Washoe County both reported the first known cases of COVID-19 in the State of Nevada; and

**WHEREAS**, on March 11, 2020, the World Health Organization declared COVID-19 a pandemic; and

**WHEREAS**, infectious disease and public health experts advised that wearing a mask or other face covering is an important and effective measure to reduce the spread of COVID-19; and

**WHEREAS**, on November 24, 2020, I issued Emergency Directive 035 to implement a "Statewide Pause," which restricted the size of gatherings, reduced capacity for bars, restaurants, and other businesses, and urged Nevadans to stay home to the greatest extent possible, in order to stop the surge in COVID-19 cases; and

**WHEREAS**, in late December 2020, Nevada began distributing COVID-19 vaccines, but the supply of vaccines remains severely limited; and

**WHEREAS**, Nevada's hospitalization rate for suspected and confirmed COVID-19 cases has trended downward since mid-January 2021; and

**WHEREAS**, since mid-January 2021, the 14-day moving average test positivity rate has steadily declined, but is still over the 5% threshold recommended by the WHO for reopening, and COVID-19 still poses a substantial threat to the public health; and

**WHEREAS**, on February 14, 2021, I issued Emergency Directive 037, which set forth a stepped approach to easing the restrictions on the size of gatherings, reduced capacity for bars, restaurants, and other businesses, that were implemented during the Statewide Pause; and

**WHEREAS**, Emergency Directive 037 provides that, beginning on May 1, 2021, it may be appropriate to transition the management of certain mitigation measures to the counties, if COVID-19 cases continue to decline; and

**WHEREAS**, new variants of the COVID-19 virus have been identified, and medical experts have determined that some of these variants are significantly more contagious than previously known variants; and

**WHEREAS**, COVID-19 remains a statewide public health crisis and certain mitigation measures and emergency management functions will continue to be managed at the state level to protect the overall health and safety of all Nevadans; and

**WHEREAS**, NRS 414.060 outlines powers and duties delegated to the Governor during the existence of a state of emergency, including without limitation, directing and controlling the conduct of the general public and the movement and cessation of movement of pedestrians and vehicular traffic during, before and after exercises or an emergency or disaster, public meetings or gatherings; and

**WHEREAS**, NRS 414.070 outlines additional powers delegated to the Governor during the existence of a state of emergency, including without limitation, enforcing all laws and regulations relating to emergency management and assuming direct operational control of any or all forces, including, without limitation, volunteers and auxiliary staff for emergency management in the State; providing for and compelling the evacuation of all or part of the population from any stricken or threatened area or areas within the State and to take such steps as are necessary for the receipt and care of those persons; and performing and exercising such other functions, powers and duties as are necessary to promote and secure the safety and protection of the civilian population; and

**WHEREAS**, NRS 414.060(3)(f) provides the administrative authority vested to the Governor in times of emergency may be delegated; and

**NOW THEREFORE**, by the authority vested in me as Governor by the Constitution and the laws of the State of Nevada and the United States, and pursuant to the March 12, 2020, Emergency Declaration,

IT IS HEREBY ORDERED THAT:

SECTION 1: The limitations imposed by previous Directives or regulations are hereby superseded by the explicit provisions of this Directive. Any provisions not addressed by this Directive shall remain in force as provided by previous Directives or regulations promulgated pursuant to the March 12, 2020 Declaration of Emergency.

SECTION 2: Each county within this State is hereby delegated the authority and duty to develop a COVID-19 Local Mitigation and Enforcement Plan ("Local Plan"), which must address, at a minimum, each of the following:

1. Mitigation measures for:
  - a. Public gatherings and events, including a process for review and approval of large gathering plans for gatherings in excess of 250 persons;
  - b. Retail businesses and indoor malls;
  - c. Community / recreational centers, including public pools;
  - d. Food and beverage establishments such as bars, wineries, distilleries, and breweries;
  - e. Places of worship;
  - f. Gyms, fitness studios, yoga studios, dance studios, martial arts, and similar establishments;
  - g. Spas, massage, hair salons and barber shops, nail salon, body art and piercing and similar establishments;
  - h. Arcades, racetracks, bowling alleys, mini-golf, pool halls, theme parks, and similar activities; and
  - i. Youth and adult recreational sports.
2. Enforcement measures and procedures for ensuring compliance with mitigation measures.
3. A strategy for ensuring adequate monitoring of COVID-19, including but not limited to:
  - a. Measures and indicators to be monitored to determine the prevalence and nature of the virus within the community;
  - b. Testing and contact tracing efforts;
  - c. Hospital capacity management;
  - d. Inventory and status of PPE and other needed materials;
  - e. Protection of vulnerable populations;
  - f. Public sector work plans to support in-person or work-from-home policies; and
  - g. Monitoring vaccine distribution efforts.
4. Public information campaigns to promote public health measures and vaccination efforts.

A template for developing a Local Plan will be provided by the COVID-19 Mitigation and Management Task Force ("Task Force").

**SECTION 3:** In developing its Local Plan, each county should consult and collaborate with its local health authority and/or county health officer, county school district superintendent, local or regional hospitals, and city managers of cities within the county that have 100,000 or more residents.

A county is strongly encouraged to submit a draft written Local Plan to the Task Force for feedback and recommendations. Draft Local Plans should be submitted no earlier than March 15, 2021. The Task Force will collaborate with the county to revise, amend or improve the draft Local Plan as needed.

Prior to the Governor delegating management of mitigation measures to a county and transition this authority to local control, a final written Local Plan must first be reviewed and endorsed by the following individuals or bodies:

1. The local health authority or the county health officer, as applicable;
2. The county's superintendent of schools;
3. The Nevada Hospital Association and/or the Nevada Rural Hospital Association; and
4. The City Manager for each city with 100,000 or more residents located within the county.

Following receipt of the above required endorsements, the final Local Plan must be approved by a vote of the respective Board of County Commissioners.

SECTION 4: After final approval of a Local Plan as provided in Section 3, the Local Plan must be submitted to the Task Force for review. The Local Plan shall be submitted prior to April 15, 2021. The Task Force will conduct a final review of the Local Plan and provide any additional feedback and recommendations.

Subject to the provisions of Section 5, on or after May 1, 2021, the Governor will delegate management of the mitigation measures set forth in Section 2 to counties that have developed a suitable Local Plan to manage those mitigation measures and have taken the required steps set forth in Section 3 to approve a final Local Plan.

Except as otherwise provided in this Directive, all mitigation measures, including without limitation capacity restrictions, set forth in this and prior Directives which are still in effect will continue to apply in all counties that have not received a delegation of management authority from the Governor.

SECTION 5: If the State or any county experiences a significant increase in COVID-19 cases, hospitalizations, or deaths, the Governor may rescind any or all delegations of authority granted pursuant to this Directive and may resume operational control over all or any part of the management of COVID-19 mitigation measures.

SECTION 6: The Task Force will continue to monitor the risk of COVID-19 transmission in each county. A county is flagged for elevated disease transmission if it meets two of the following three criteria: (1) average number of tests per day per 100,000 (normalized for population) is less than 100; (2) case rate per 100,000 is greater than 200; (3) case rate per 100,00 is greater than 50 and test positivity rate is greater than 8%.

Criteria 1 and 3 are based on a 14-day moving average, with a 7-day lag in reporting and criterion 2 is based on the previous 30 days.

The Task Force will also continue to monitor vaccine distribution efforts in each county.

SECTION 7: Notwithstanding any delegation of authority pursuant to this Directive, certain mitigation measures (or "Baseline Statewide Mitigation Measures") shall remain in place and will continue to be managed and enforced by the State, including but not limited to:

- Statewide mask / face covering requirement as set forth in Directive 024.
- Social distancing and hygiene considerations as set forth in Directive 021.
- School reopening and operational requirements as set forth in Directive 038.
- Crisis Standards of Care as set forth in Directive 011.
- Open Meeting Law provisions as originally set forth in Directive 006.
- Mitigation measures for gaming and cannabis establishments.
- All other mitigation measures not specifically delegated pursuant to this Directive.

SECTION 8: Effective immediately, Section 3 of Directive 037 is hereby amended to add the following:

For public gatherings at outdoor gathering spaces that do not have an assigned fire code capacity, including without limitation: parks, beaches, plazas, and public or private streets, the number of attendees is limited to the lesser of 250 persons or to the extent necessary to allow each attendee to maintain a distance of at least six feet from all other attendees, at all times.

SECTION 9: Sections 10 and 11 of Directive 037 shall terminate at 11:59 p.m. on March 14, 2021. Effective 12:00 a.m. on March 15, 2021, this Section shall apply to all gatherings and events in excess of 250 attendees that will occur before May 1, 2021.

Authority is hereby delegated to the Nevada Department of Business & Industry (B&I) to determine and prescribe the necessary COVID-19 mitigation measures, which may take into account the type of event and/or the venue. B&I shall consult with the State Department of Health and Human Services (DHHS) and may modify those mitigation requirements as necessary to respond to changes in COVID-19 transmission, vaccination rates, and guidance from DHHS and the Centers for Disease Control and Prevention (CDC), except that B&I shall not allow for more attendees than 50% of fire code occupancy capacity.

A person wishing to host, organize, or conduct a large gathering (the "organizer") under this Section must submit a Large Gathering Plan to B&I. The Large Gathering Plan must explain how the organizer will meet each of the requirements prescribed by B&I for implementation of COVID-19 mitigation measures and must contain any other information deemed necessary by B&I. B&I will review the application and may consult with state public health authorities and any other state agencies, commissions or regulatory boards, as applicable, to determine the sufficiency of the Large Gathering Plan. B&I will not approve any Large Gathering Plan for more attendees than 50% of occupancy capacity.

SECTION 10: Effective 12:00 a.m. on March 15, 2021, this Section shall apply to all gatherings and events in excess of 250 attendees that will occur between May 1, 2021 and June 30, 2021.

A person wishing to host, organize, or conduct a large gathering (the "organizer") under this Section may submit a Large Gathering Plan to B&I as set forth in Section 9. B&I will not approve any plan for more attendees than 50% of occupancy capacity.

The organizer may also submit a Large Gathering Plan to the applicable authorities in the county, in accordance with the processes and procedures set forth by the county. However, even if the Large Gathering Plan is approved by the county, it is not valid unless the county receives a delegation of authority pursuant to Section 4 of this Directive.

If the county approves the Large Gathering Plan and, prior to the gathering, the county in which the event will occur has adopted a Local Plan pursuant to Section 3 of this Directive and received a delegation of authority pursuant to Section 4 of this Directive, the organizer may hold the event according to either the plan approved by B&I or the plan approved by the county, whichever is less restrictive.

The intent of this Section is to promote certainty for the planning of events that will occur during the period of transition from State to county authority.

SECTION 11: Effective 12:00 a.m. on March 15, 2021, this Section shall apply to all gatherings and events in excess of 250 attendees that will occur after June 30, 2021.

Once a county adopts a Local Plan as set forth in Section 3 of this Directive and the Governor has delegated management of the mitigation measures as set forth in Section 4 of this Directive, B&I will no longer review and approve plans for large gatherings in that county. A person wishing to host, organize, or conduct such a gathering (the "organizer") shall follow the procedures set forth in the Local Plan adopted by the county in which the event will occur.

If the county has not adopted a Local Plan or has not received a delegation of authority pursuant to the procedures set forth in this Directive, the organizer must consult with the applicable county and local health authorities to determine the appropriate mitigation measures.

SECTION 12: Section 7 of Directive 037 shall terminate, effective 12:00 a.m. on May 1, 2021. Gaming properties shall comply with all mitigation measures, which may include but are not limited to capacity limitations for gaming areas, as set forth by the Gaming Control Board.

Effective 12:00 a.m. on May 1, 2021, provisions of this and other Directives that remain in effect, and any mitigation measures put in place by the applicable county, that apply to non-gaming businesses including but not limited to retail stores, restaurants and bars, non-retail venues, and pools and aquatic facilities, shall apply to those businesses, including those located on gaming properties.

SECTION 13: Effective 12:00 a.m. on May 1, 2021, cannabis establishments shall comply with all mitigation measures, which may include but are not limited to capacity limitations, as set forth by the Cannabis Compliance Board and those mitigation measures for retail stores set forth in the county's Local Plan. If a county has not adopted a Local Plan as set forth in this Directive, cannabis establishments in that county must comply with all mitigation measures set forth by the Cannabis Compliance Board.

SECTION 14: Section 9 of Directive 038 shall terminate at 11:59 p.m. on March 14, 2021. Effective 12:00 a.m. on March 15, 2021, county school districts, charter schools, or private schools wishing to host, organize, or conduct a gathering, event, performance, or other congregation of people in excess of 250 persons must submit a Large Gathering Plan to B&I as set forth in this Directive.

SECTION 15: This Directive shall become effective at 12:00 a.m. on March 15, 2021 and remain in effect until terminated by a subsequent Directive promulgated pursuant to the March 12, 2020 Declaration of Emergency to facilitate the State's response to the COVID-19 pandemic or upon dissolution or lifting of the Declaration of Emergency.

IN WITNESS WHEREOF, I have hereunto set my hand and caused the Great Seal of the State of Nevada to be affixed this 12th day of March, in the year two thousand twenty-one.



\_\_\_\_\_  
Governor of the State of Nevada

*Barbara K. Cegavske*  
\_\_\_\_\_  
Secretary of State

*Scott Anderson*  
\_\_\_\_\_  
Deputy Secretary of State

# Nevada

 SHARE

 RECEIVE ALERTS



COVID RISK LEVEL ⓘ

## At risk of outbreak

Nevada is at risk of an outbreak. COVID cases are either increasing at a rate likely to overwhelm hospitals and/or the state's COVID preparedness is below international standards.



### ALERT

Add your phone to [Nevada's exposure notification system](#) to receive alerts if you were in close contact with someone who later tests positive for COVID. Your privacy is protected as your identity is not known and your location is not tracked.

### DAILY NEW CASES

 **12.2** PER 100K

Very large number of new cases

### INFECTION RATE

 **0.75**

Active cases are decreasing

### POSITIVE TEST RATE

 **8.0%**

Indicates adequate testing

### ICU CAPACITY USED

 **77%**

Can likely handle a new wave of COVID

### VACCINATED

 **13.4%** 1ST SHOT

New Indicator

# Daily new cases per 100k population ⓘ

NEVADA

[Save](#) [Share](#)

Over the last week, Nevada has averaged 376 new confirmed cases per day (12.2 for every 100,000 residents). If this trend continued for the next three months, this would translate to approximately 34,000 cases and an estimated 170,000 infections (5% of the population).



### TRENDS - CONFIRMED CASES

DATA AS OF 2/22/2021

Confirmed case data are reported by the regional health authorities and the Office of Public Health Investigations and Epidemiology (OPHIE), within the Division of Public and Behavioral Health (DPBH). The counts of confirmed cases may go down when any case which was previously reported in Nevada was later identified to be from another jurisdiction or out of state. Counts may be artificially low Saturday - Monday due to limited laboratory capacity and less reporting over the weekends. [Learn more](#)

#### SELECT A COUNTY

Search

- North
  - Carson City
  - Washoe
- South
  - Clark
- Rural
  - Churchill
  - Douglas
  - Elko
  - Esmeralda
  - Eureka
  - Humboldt
  - Lander
  - Lincoln
  - Lyon
  - Mineral
  - Nye
  - Pershing
  - Storey
  - White Pine

#### KEY METRICS

# 329

**DAILY NEW CASES**  
14-day moving average

**531** Cases per 100K  
30-day period

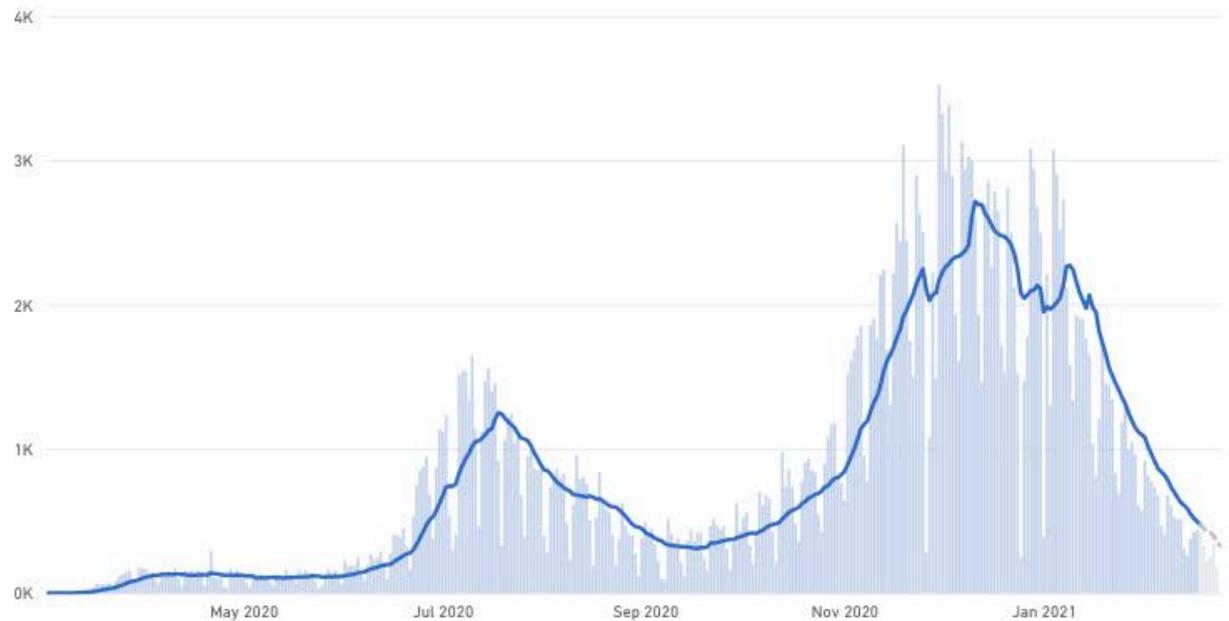
*When people talk about "flattening the curve", this is the curve they are talking about. We want to slow the number of new cases so that our healthcare system isn't overwhelmed and can provide care to everyone who needs it.*

*Staying home, practicing social distancing, and wearing a face mask are important ways to help flatten the curve.*

#### DAILY NEW CASES, BY SPECIMEN COLLECTION DATE

STATEWIDE ONLY

● New Cases ● Data incomplete for recent dates — New Cases (14-day moving avg.) — Incomplete data (14-day moving avg.)



### TRENDS - Intensive Care Unit (ICU) & Ventilator Utilization

DATA AS OF 2/24/2021

Hospitalization data are provided by the Nevada Hospital Association and are updated Monday - Saturday. Non-Nevada residents receiving care in Nevada hospitals are included. [Learn more](#)

#### SELECT A COUNTY

Search

- North
  - Carson City
  - Washoe
- South
  - Clark
- Rural
  - Churchill
  - Douglas
  - Elko
  - Esmeralda
  - Eureka
  - Humboldt
  - Lander
  - Lincoln
  - Lyon
  - Mineral
  - Nye
  - Pershing
  - Storey
  - White Pine

#### KEY METRICS

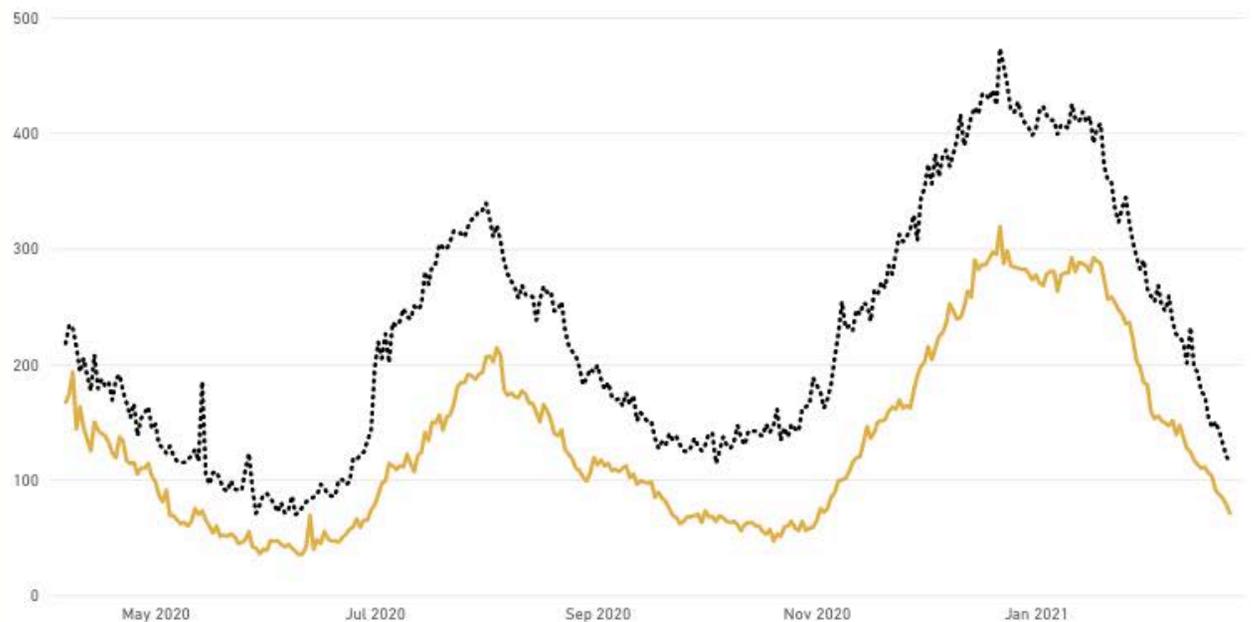
**116** Confirmed or Suspected  
 COVID-19 in Intensive Care Unit (ICU)  
 For the most recent day

**71** Confirmed or Suspected  
 COVID-19 on Ventilator  
 For the most recent day

**532** Hospitalizations  
 For the most recent day

#### CONFIRMED AND SUSPECTED INTENSIVE CARE UNIT (ICU) AND VENTILATOR UTILIZATION

..... Confirmed or Suspected COVID-19 in Intensive Care Unit (ICU) — Confirmed or Suspected COVID-19 on Ventilator





HEADQUARTERS - NEVADA WING  
CIVIL AIR PATROL  
UNITED STATES AIR FORCE AUXILIARY  
2890 VASSAR STREET  
RENO, NV 89502  
775-358-3700



25 February 2021

MEMORANDUM FOR ALL MEMBERS, NEVADA WING

FROM: NVWG COVID-19 REMOBILIZATION OFFICER

SUBJECT: COVID-19 PHASE II – Resuming One-Day Special Activities

1. Nevada Wing has been working with our National Headquarters to put plans and procedures in place for our continued progress through the steps of COVID-19 remobilization. The next phase of this plan, known hereafter as “Phase II”, allows us to conduct meetings and single-day activities with no more than 50 members in attendance. The following procedures will be implemented in order to follow all guidelines from the Centers for Disease Control and Prevention and the State of Nevada Health and Human Services. As additional information is issued from higher headquarters, we will adjust our procedures accordingly. We ask that all members please remain vigilant and flexible both within and outside of CAP to protect your fellow members and their families. Our **anticipated** date for entering Phase II is 26 March 2021, and the following procedures will apply only **after** we are in Phase II. The aforementioned entry into Phase II will be directed only by the Nevada Wing Commander, Col Deborah Pierce, and Phase I procedures will remain in place until that time.
  - Meetings and activities must have 50 people or less. When cadets are present, this includes a minimum of 2 supervising senior members.
  - Units should be prepared for the possibility that not all members will desire to return to in-person meetings and activities. Unit commanders and activity directors should plan to include a virtual component whenever possible to allow those members to be included.
  - Entry into a meeting or activity by self-identified low-risk members will require a no-touch temperature of less than 100.4 degrees, negative answers to CDC suggested questions about COVID-19 symptoms, and no visible symptoms observed by the HSO.
  - All activity directors must plan to provide sanitation of high-contact areas, hand sanitation and **social distancing** of at least 6 feet between members.
  - Directors of single-day activities must have plans in place to conduct verification of local public health guidance, local weather, and any other information that may lead to event cancellation (continuation checks). Continuation checks shall be conducted 45 days, 14 days, 7 days and 1 day prior to the activity, as well as a final check on the activity day. Unit commanders are considered the activity directors for squadron-level activities.

- Opening and closing events should be conducted in such a way as to provide social distancing. Suggest opening the event with roll call and/or pledge of allegiance.
  - Ceremonies such as award presentations, change of command, etc. must be conducted with social distancing, sanitation of high-touch areas and facial coverings in place.
  - Develop classes that can be conducted in an open environment without members seated closely together. Use of projectors, videos, etc. is encouraged to avoid members being close together to see demonstrations. Use the outdoors as much as possible.
  - Develop interactive classes where members have their own supplies. Avoid using shared supplies, but if this is not possible, supplies must be sanitized between each use.
  - Flight evaluations, crew proficiency, aircrew training, dual instruction (including cadets) and orientation flights (including ROTC, JROTC and TOP flights) are allowed provided all members are low-risk and healthy. Orientation flights will be scheduled in advance or conducted as part of a structured Orientation Flight Field Day with training activities conducted for cadets when they aren't flying. Airplane disinfection is required before and after all flights. Face coverings will be required except where they interfere with communications or pose a risk to flight.
  - Consider conducting activities outdoors to the greatest extent possible. All activities will maintain social distancing, face coverings and sanitation of high-contact areas as per the guidelines issued by the CDC and local governments.
  - A separate memo will be sent to all units by the Nevada Wing Health Services Officer to explain procedures for sanitation, health and temperature screenings.
2. Above all else, remember that nothing we do in CAP is worth getting a person infected with COVID-19. If your meetings and activities can still be effectively done virtually, then you may continue to do so. In-person meetings and activities must be valuable and warrant all the precautions and care that must be taken.

//Signed, pjg, 25 Feb 21//  
PETER J. GOERTZEN, Lt Col, CAP  
Remobilization Officer

1<sup>st</sup> Endorsement

TO: NVWG/CC

Approved

DEBORAH PIERCE, Col, CAP  
Nevada Wing Commander



HEADQUARTERS - NEVADA WING  
CIVIL AIR PATROL  
UNITED STATES AIR FORCE AUXILIARY  
2890 VASSAR STREET  
RENO, NV 89502  
775-358-3700



Revised 28 Feb 2021

MEMORANDUM FOR : NEVADA WING HEALTH SERVICES OFFICERS, SQUADRON COMMANDERS

FROM: NV/HSO

SUBJECT: Phase II remobilization health guidelines; supersedes Memo 02 Dec 20200

1. These guidelines are based on CDC guidelines addressing reopening, cleaning and disinfection and mitigating risks. All members should be briefed on these guidelines and should be implemented on the side of maximum caution. Our members are our most precious resource and we should do the most to protect them.

2. For risk mitigation the CDC guidelines for low medium and high risk shall be used. People in the high-risk category should avoid meeting or activity attendance until their risk profile decreases. Members must inform your direct commander so accommodations can be made.

A. Low Risk is defined as:

- a. An individual who is within the same indoor environment as a symptomatic patient with laboratory-confirmed infection for a prolonged period.
- b. A person seated within 2 rows on an aircraft of a traveler with symptomatic laboratory-confirmed infection but not within 6 feet.
- c. As long as they are not showing symptoms they may participate while taking precautions such as masks and social distancing.

B. Medium Risk is defined as:

- a. An individual who has had close contact with a patient with laboratory-confirmed 2019-nCoV but not having exposures meeting the high-risk definition. On an aircraft, this would involve being seated within 6 feet of a traveler with confirmed infection (approximately 2 seats in either direction).
- b. An individual living in the same household or providing care within a household to a patient with confirmed infection while consistently using recommended precautions.
- c. An individual who has traveled from Mainland China outside of Hubei Province and who does not have exposures meeting high-risk definitions.

- d. Medium risk members should **quarantine for 7 days with a negative test on day 5 or 10 days from date of last exposure before resuming participation.** (CDC Reopening, 2020)

C. High Risk is defined as:

- a. Individuals living in the same household (or providing care in a nonhealthcare setting) for a patient with confirmed 2019-nCoV who is not using recommended precautions for home care.
- b. People in the geriatric population or having co-morbid factors such as underlying health issues are considered high risk.
- c. Individuals with travel history within the last 14 days to Hubei Province, China.
- d. **High risk members should quarantine for 7 days with a negative test on day 5 or 10 days from date of last exposure before resuming participation.** (Consultant360, 2020) (CDC Reopening, 2020)
- e. Frontline Healthcare workers should follow the CDC Healthcare Work guidelines. (CDC, 2020). If they have been exposed to a Covid 19 patient *without use of Airborne or Droplet Precautions* they should **quarantine for 7 days with a negative test on day 5 or 10 days from date of last exposure before resuming participation.** (CDC Reopening, 2020)

3. Units should implement the CDC Public Health Precautions as noted at the CDC website Workplace Decision Tool. <https://www.cdc.gov/coronavirus/2019-ncov/community/organizations/workplace-decision-tool.html>

- A. Units should either have members check their temperature at home or check them prior to entry.
  - a. Members with a temperature of 100.4 F (38 C) or higher should stay home.
  - b. This is to be a touchless temperature screening.
- B. Social Distancing is mandatory.
- C. **Mask use indoors is mandatory. Mask use in aircraft and vehicles is mandatory with the exception masks may be removed in aircraft if it poses a risk to safety of flight. Mask use outdoors and capable of social distancing is optional.**
- D. Hand Washing must be reinforced. (CDC - Workplace, 2020)
- E. Members should self-monitor for Signs and Symptoms of Covid 19. They include:
  - a. Fever or chills
  - b. Cough – new or worsened
  - c. Shortness of breath or difficulty breathing
  - d. Fatigue
  - e. Muscle or body aches
  - f. Headache
  - g. New loss of taste or smell
  - h. Sore throat
  - i. Congestion or runny nose
  - j. Nausea or vomiting

- k. Diarrhea
    - l. This list does not include all possible symptoms. CDC will continue to update this list as we learn more about COVID-19.
  - F. Members may consider using the CDC Self Checker at <https://www.cdc.gov/coronavirus/2019-ncov/symptoms-testing/symptoms.html#> (CDC Symptoms of Covid 19, 2020)
  - G. **Members who have been vaccinated are still subject to mask requirements. Members who have been *fully* vaccinated are not required to quarantine post exposure.** (Foster & Mundell, 2021)
4. Units should do their best to follow CDC Public Health Measures for cleaning and disinfecting.
- A. Normal routine cleaning with soap and water will decrease how much of the virus is on surfaces and objects, which reduces the risk of exposure.
  - B. Disinfection using EPA-approved disinfectants against COVID-19 can also help reduce the risk. Frequent disinfection of surfaces and objects touched by multiple people is important.
  - C. EPA list is located here: <https://www.epa.gov/pesticide-registration/list-n-disinfectants-coronavirus-covid-19> (List N: Disinfectants for Coronavirus (COVID-19), 2020)
  - D. When EPA-approved disinfectants are not available, alternative disinfectants can be used (for example, 1/3 cup of bleach added to 1 gallon of water, or 70% alcohol solutions). Do not mix bleach or other cleaning and disinfection products together. This can cause fumes that may be very dangerous to breathe in. Bleach solutions will be effective for disinfection up to 24 hours. Keep all disinfectants out of the reach of children. (CDC Reopening, 2020)
5. Aircraft Display cleaning.
- A. Cleaners using ammonia will harm the display and are not to be used.
  - B. Disinfecting using a solution of 70% isopropyl alcohol that does not contain ammonia is preferred. Solutions of up to 91% isopropyl alcohol are also acceptable.
  - C. Clean the display lens using a clean lint-free cloth and a cleaner that is specified as safe for anti-reflective coatings.
  - D. For other exposed surfaces such as knobs, buttons, and bezels, a damp cloth with soap and water is acceptable. Garmin does not recommend bleach-based cleaners, ammonia-based cleaners, or other harsh chemicals on any surface.
  - E. Remove all soap/soap residue to prevent buttons and knobs from gumming up or becoming slippery.
  - F. Many aviation products are not rated as waterproof. Spraying or wetting the units to the extent where moisture could go beyond the exterior surfaces could damage the unit. (Garmin Aviation Alerts and Advisories, 2020)

Thomas J. Cooper, Lt Col, CAP

NV/HSO

Deborah Pierce, Col, CAP  
Nevada Wing Commander

## Bibliography

- CDC - Workplace. (2020, May 15). *Workplace Decision Tool*. Retrieved June 3, 2020, from CDC Workplace Decision Tool: <https://www.cdc.gov/coronavirus/2019-ncov/community/organizations/workplace-decision-tool.html>
- CDC. (2020, June 3). *Interim U.S. Guidance for Risk Assessment and Work Restrictions for Healthcare Personnel with Potential Exposure to COVID-19*. Retrieved June 3, 2020, from Interim U.S. Guidance for Risk Assessment CDC: <https://www.cdc.gov/coronavirus/2019-ncov/hcp/guidance-risk-assessment-hcp.html>
- CDC Reopening. (2020, May 7). *Reopening Guidance for Cleaning and Disinfecting Public Spaces, Workplaces, Businesses, Schools, and Homes*. Retrieved June 3, 2020, from CDC Reopening Guidelines: <https://www.cdc.gov/coronavirus/2019-ncov/community/reopen-guidance.html>
- CDC Symptoms of Covid 19. (2020, May 13). *CDC Symptoms of Coronavirus*. Retrieved June 3, 2020, from CDC: <https://www.cdc.gov/coronavirus/2019-ncov/symptoms-testing/symptoms.html>
- Consultant360. (2020, June 3). *Consultant360 - Infectious Disease*. Retrieved June 3, 2020, from Consultant360: <https://www.consultant360.com/exclusive/consultant360/primary-care/cdc-creates-coronavirus-risk-exposure-categories>
- Foster, R., & Mundell, E. (2021, February 11). *COVID Quarantines Not Necessary for Vaccinated People*. Retrieved February 28, 2021, from <https://www.webmd.com/vaccines/covid-19-vaccine/news/20210211/covid-quarantines-not-necessary-for-vaccinated-people>
- Garmin Aviation Alerts and Advisories. (2020, March 20). *Service Advisory 2051: Cleaning/Disinfecting Guidance*. Retrieved June 3, 2020, from Garmin Service Advisories: <https://www.garmin.com/en-US/aviationalerts/service-advisory-2051-cleaning-disinfecting-guidance/>
- List N: *Disinfectants for Coronavirus (COVID-19)*. (2020, November 06). Retrieved November 06, 2020, from CDC: <https://www.epa.gov/pesticide-registration/list-n-disinfectants-coronavirus-covid-19>
- (2020). *Technical Bulletin*. Carson City: Nevada Department of Health and Human Services. Retrieved Dec 02, 2020



HEADQUARTERS NEVADA WING  
CIVIL AIR PATROL  
UNITED STATES AIR FORCE AUXILIARY  
2890 Vassar Street  
Reno NV 89502  
775-358-3700



## ACTIVITIES LIST FOR CY2021 UNDER PHASE II REMOBILIZATION

### **Aerospace Education**

High-altitude balloon record-attempt launch. Spring or early summer.  
Model rocketry launches for cadet badge qualification. Throughout 2021.

### **Education and Training**

Onsite training for Levels 2 and 3 of E&T. Starting July 2021.  
Wing conference E&T training activities. October 2021.

### **Cadet Programs**

Airman basic schools in north and south. Conducted during weekends in late spring 2021.  
Orientation Flight Field Days. Conducted monthly on Saturdays beginning in April 2021.  
Cadet ES training. Weekend activity planned for late spring or summer 2021. No overnights.  
Type-A encampment. July 2021. May be modified for no overnight stays if allowed in Phase II.

### **Emergency Services and Operations**

Classroom instruction for base staff. Monthly beginning in April 2021.  
Full in-person SAREXs. One weekend in May, July and September 2021.  
Communication training. Conducted by units at squadron meetings throughout 2021.  
Squadron meeting training classes. Conducted by units at squadron meetings throughout 2021.

### **Other Activities**

Wing staff meeting held in central Nevada location. Attendance no more than 50. 19 June 2021.  
Wing conference. Large attendance but broken into groups as needed. 30-31 October 2021.  
SUI inspections. Six SUIs will be held throughout 2021 at squadron locations.

A more formal calendar will be prepared upon finalization and approval of the Phase II Remobilization Date. The Wing Calendar will also be updated at that time.



HEADQUARTERS NEVADA WING  
CIVIL AIR PATROL  
UNITED STATES AIR FORCE AUXILIARY  
2890 Vassar Street  
Reno NV 89502  
775-358-3700



25 February 2021

MEMORANDUM FOR ALL MEMBERS, NEVADA WING

FROM: NVWG/DO

SUBJECT: COVID-19 Phase II Remobilization of Nevada Wing – Flight Operations

1. As we enter Phase II of the Remobilization Plan for Nevada Wing it is important that we continue to place the safety of our members as our top priority. For flight operations, Nevada Wing will continue to require social distancing and face coverings when possible, hand washing and sanitizing, and surface cleaning and disinfecting as required and appropriate. We will maintain compliance with all Phase II implementation rules and state health orders.
2. All flight operations will be conducted with no more than 50 members at a facility, but should be conducted with the minimum number of members possible.
3. Face coverings will be worn during all flight operations unless they interfere with communications or pose a risk to flight.
4. The following flight operations will be permitted in Phase II. This includes airplane and glider operations.
  - A. Pilot flight evaluations to include CAPF 70-5 and CAPF 70-91 checkrides.
  - B. Ground and flight training to prepare members for flight evaluations.
  - C. Cadet and senior member ground and flight training to include training toward a private pilot certificate or additional ratings.
  - D. Pilot proficiency flying.
  - E. Check pilot training and currency.
  - F. Additional flight training to include G1000 transition, high-performance or complex transition, pilot onboarding and return-to-flight operations.
  - G. Local mission aircrew training.
  - H. Cadet orientation flights, scheduled in advance or as part of larger "Orientation Flight Field Day" activities. Such activities will employ social distancing and face coverings. Orientation flights may be expanded to include ROTC, JROTC and TOP flights in Phase II.

- I. Day-long orientation flight activities will contain structured training activities for cadets not currently flying in order to help keep them from socially congregating.
  - J. sUAS operations to include FAA Part 107 online training, ground training, flight training for initial, proficiency and upgrades, and CAPF 5U and CAPF 91U evaluations.
5. Pilots will be required to maintain currency and proficiency in accordance with CAPR 70-1 subject to any extensions approved by Civil Air Patrol.
  6. Cadets and senior members who have a private pilot certificate and need to return to flying will do so in accordance with the "Return to Flight" procedures outlined in CAPS 71-1 and CAPS 72-2.
  7. Cadets who wish to train for a private pilot certificate will be permitted to do so in accordance with the procedures outlined in CAPS 71-1 and CAPS 72-2.
  8. Aircraft will be cleaned and disinfected before and after all flights in accordance with the Health Services Officer's memorandum for Nevada Wing COVID-19 Phase II Remobilization which has been distributed to all members. Completion will be noted in the debriefing section of the sortie in WMIRS.
  9. Health screenings will be conducted prior to all flight operations in accordance with the Health Services Officer's memorandum for Nevada Wing COVID-19 Phase II Remobilization which has been distributed to all members, either at home or on-site. The pilot-in-command will be responsible for ensuring health screenings have been conducted. All members are required to verify they have had no symptoms consistent with COVID-19 in the last 10 days and no contact with people who have tested positive for COVID-19 in the last 10 days.
  10. Flight Release Officers (FROs) are to verify the above conditions have been understood by the Pilot-In-Command (PIC) and that the conditions are added to their checklists before releasing the flight.
  11. Any member who develops COVID-19 symptoms as published by the Centers for Disease Control (CDC) or tests positive for COVID-19 within 10 days of the flight must report the symptoms to their squadron commander or to a health services officer. This is to ensure others on the flight may be advised so they may seek care and/or get tested as desired.

//Signed, cll, 25 Feb 21//  
CAROL LEE LYNN, Col, CAP  
Nevada Wing Director of Operations

## CAPF 160 - DELIBERATE RISK ASSESSMENT WORKSHEET

1. ACTIVITY <b>Remobilization Plan Covid-19 Spread Risk</b>		2. DATE (DD/MM/YYYY) <b>22/11/2020</b>	
3. PREPARED BY			
a. Name (Last, First, Middle Initial) <b>Grindstaff, James M. IV</b>		b. Rank <b>Major</b>	c. Duty Title/Position <b>WG/SE</b>
d. Unit <b>NV-001</b>	e. Email <b>james.grindstaff.2@nvwgcap.org</b>		f. Telephone <b>(702) 275-2322</b>
g. Signature of Preparer			

Five steps of Risk Management: (1) Identify the hazards (2) Assess the Risks (3) Develop Controls & Make Decisions  
(4) Implement controls (5) Supervise and evaluate (Step numbers do not equate to numbered items on form)

4. SUB-ACTIVITY or SPECIFIC TASK	5. HAZARD	6. INITIAL RISK LEVEL	7. RISK CONTROL	8. HOW TO IMPLEMENT/ WHO WILL IMPLEMENT	9. RESIDUAL RISK LEVEL
Note: Each sub-activity or task will probably have multiple hazards/risks associated with it. Each one should be assessed.	Consider Hazards from each of the "5-M" categories in CAPP 163: - Member - Medium - Machine - Mission/Activity - Management	Use Risk Assessment Matrix on page 3.	Describe the actual control being used to address the specific risk.	Describe how the risk control will be implemented and monitored, and who is responsible.	Use Risk Assessment Matrix on page 3 of form
Vehicle Ops.	Covid-19	EH <input type="text"/>	proper PPP & SD (1) person per row if possible. Windows down to circulate air when possible. Sanitize before and after each use.	How: Supervise the proper sanitization of vehicle Who: Driver or SM in charge	L <input type="text"/>
Aircraft Ops.	Covid-19	EH <input type="text"/>	proper PPP & SD. minimize to two crew when possible. Open air vents when possible. Sanitize AC before and after each use. no high risk pilots	How: Sanitize AC interior prior to and after flight Who: PIC	M <input type="text"/>
Equipment Ops.	Covid-19	EH <input type="text"/>	computers & all equipment that can be safely operated by 1 person should be. Proper PPP & S.D.	How: Supervision of equipment Who: CC/ SE/ SM in charge	L <input type="text"/>

## ADDITIONAL SPACES FOR ITEMS 4 THROUGH 9 PROVIDED ON PAGE 2

10. OVERALL RESIDUAL RISK LEVEL - (The highest residual risk level in Column 9, with all controls implemented):

EXTREMELY HIGH

HIGH

MEDIUM

LOW

**NOTE: ALL RESIDUAL RISKS ASSESSED AS "H" OR "EH" MUST BE APPROVED BY CAP/CC**

11. OVERALL SUPERVISION PLAN AND RECOMMENDED COURSE OF ACTION:

12. APPROVAL OR DISAPPROVAL OF MISSION OR ACTIVITY

APPROVE DISAPPROVE 

a. Name (Last, First, Middle Initial)	b. Rank	c. Duty Title/Position	d. Signature of Approval Authority
---------------------------------------	---------	------------------------	------------------------------------

## CAPF 160 - DELIBERATE RISK ASSESSMENT WORKSHEET

(Use CAPF 160HL if additional space is needed)

4. SUB- ACTIVITY or SPECIFIC TASK	5. HAZARD	6. INITIAL RISK LEVEL	7. RISK CONTROL	8. HOW TO IMPLEMENT/ WHO WILL IMPLEMENT	9. RESIDUAL RISK LEVEL
Weekly meetings or events	Covid-19	H <input type="text"/>	Apply overall CDC and Local health authority guidelines	How:complete health assessment, PPP, sanitize, Social Distance Who:All Members, CC	M <input type="text"/>
Meeting rooms & its furniture, table, chairs etc...	Covid-19	L <input type="text"/>	sanitize, disinfect, social distance room layout.	How:regular cleaning before, during, after event/meeting wipe down surfaces Who:Leadership	M <input type="text"/>
Cadet Inspections or gatherings	Covid-19	M <input type="text"/>	PPP, SD, no yelling by group i.e. cadence/ Jodies.	How:observation & evaluation, correction Who:SM or Cadet leader	M <input type="text"/>
Member entry to meeting or event	Covid-19	M <input type="text"/>	Take temp. Health screening & questionnaire.	How: Complete health assessment, PPP Who:HSO, or assigned SM.	M <input type="text"/>
Member over 65	Covid-19	EH <input type="text"/>	Discourage meeting attendance until receive vaccine or acquired immunity.	How: only attend virtual meetings & events Who: CC, SE, HSO	L <input type="text"/>
Member with compromised immune system	Covid-19	EH <input type="text"/>	Discourage meeting attendance until receive vaccine or acquired immunity.	How: only attend virtual meetings & events Who: CC,SE, HSO	L <input type="text"/>
Member arrival w/ high Temp or symptoms	Covid-19	EH <input type="text"/>	Deny entry to event or meeting	How: tell member to leave & see health professional Who: SE, HSO	L <input type="text"/>
Not mentioned here	Covid-19	-	All members look for hazards not mentioned here	How: See something say something Who: All Members	-
The five M's	Covid-19	-	Complete CAPF 160 using five M's for all activities / meetings .	How:using guidance in WG remob. Plan. CAPR 160-1,local guidance. Who: CC, SQ/SE, SHO	-
		-		How: Who:	-
		-		How: Who:	-

## CAPF 160 - DELIBERATE RISK ASSESSMENT WORKSHEET

<b>Risk Assessment Matrix</b>		<b>Probability</b> <i>(expected frequency)</i>				
		<b>Frequent:</b> Continuous, regular, or inevitable occurrences	<b>Likely:</b> Several or numerous occurrences	<b>Occasional:</b> Sporadic or intermittent occurrences	<b>Seldom:</b> Infrequent occurrences	<b>Unlikely:</b> Possible occurrences but improbable
<b>Severity</b> <i>(expected consequence)</i>		<b>A</b>	<b>B</b>	<b>C</b>	<b>D</b>	<b>E</b>
<b>Catastrophic:</b> <i>Death, unacceptable loss or damage, mission failure, or unit readiness eliminated</i>	<b>I</b>	<b>EH</b>	<b>EH</b>	<b>H</b>	<b>H</b>	<b>M</b>
<b>Critical:</b> <i>Severe injury, illness, loss, or damage; significantly degraded unit readiness or mission capability</i>	<b>II</b>	<b>EH</b>	<b>H</b>	<b>H</b>	<b>M</b>	<b>L</b>
<b>Moderate:</b> <i>Minor injury, illness, loss, or damage; somewhat degraded unit readiness or mission capability</i>	<b>III</b>	<b>H</b>	<b>M</b>	<b>M</b>	<b>L</b>	<b>L</b>
<b>Negligible:</b> <i>Minimal injury, loss, or damage; little or no impact to unit readiness or mission capability</i>	<b>IV</b>	<b>M</b>	<b>L</b>	<b>L</b>	<b>L</b>	<b>L</b>

**Legend:**    **EH** – extremely high risk    **H** – high risk    **M** – medium risk    **L** – low risk

**NOTE: All residual risks identified as "H" or "EH" must be approved by CAP/CC**

### 13. RISK ASSESSMENT REVIEW

a. Date	b. Name (Last, First)	c. Rank	d. Duty Title/Position	e. Signature of Reviewer

### 14. AFTER-ACTION FEEDBACK AND LESSONS LEARNED

## Instructions for Completing CAPF 160 - Deliberate Risk Assessment Worksheet

<p><b>1. Activity:</b> Briefly describe the overall Activity for which the deliberate risk assessment is being conducted (e.g., SAREX, Wing Encampment, NCSA, etc.).</p>	<p><b>10. Overall Risk After Controls Are Implemented:</b> Assign an overall residual risk level. This is the highest residual risk level (from block 9). NOTE: Any activity with residual risk identified as "EH" or "H" must be approved by CAP/CC.</p>
<p><b>2. Date:</b> Self Explanatory.</p>	
<p><b>3. Prepared By:</b> Information provided by the individual conducting the deliberate risk assessment for the activity.</p>	<p><b>11. Supervision Plan and Recommended Course of Action:</b> Completed by preparer. Summarize the overall risk management plan for the Activity, including identification of individual responsible for on-going evaluation of plan and supervision of real time risk management.</p>
<p><b>4. Sub-Activity or Specific Task:</b> Use a separate block to describe each sub-activity or task. Examples might include Obstacle Course, PT Test, Aircraft Parking, or other tasks that are a part of the overall Activity.</p>	
<p><b>5. Hazard:</b> Specify hazards related to the subtask in block 4. There may be multiple hazards associated with each sub-activity. Use a separate row for each hazard.</p>	<p><b>12. Approval/Disapproval of Activity:</b> The leader in charge of the event (Activity Director, Commander, Incident Commander, etc.) approves or disapproves the Activity based on the overall risk assessment in Block 10.</p>
<p><b>6. Initial Risk Level:</b> Determine probability and severity. Using the risk assessment matrix (page 3), determine level of risk for each hazard specified, using probability and potential severity. Enter resulting Risk Level in this column.</p>	
<p><b>7. Control:</b> Describe or explain the risk controls or methods to be used to reduce the risk level associated with the hazard identified in block 5.</p>	<p><b>13. Risk Assessment Review:</b> For on-going activities, the approval authority (Block 12) should appoint individuals with sufficient oversight of the activity to periodically review risk controls to determine if they are effective or if overall risk has changed. If the overall risk rises above the level already approved, operations should cease until the appropriate approval authority is contacted and approves continued operations. Signature signifies review complete and event continues as planned.</p>
<p><b>8. How to Implement / Who Will Implement:</b> Briefly describe how each control will be implemented and the name of the individual who has primary responsibility for implementing and monitoring the risk control.</p>	
<p><b>9. Residual Risk Level:</b> Assuming the controls will be effective, determine the residual risk level based on the predicted probability and possible severity with the controls in place. NOTE: Any residual risk identified as "EH" or "H" must be approved by CAP/CC.</p>	<p><b>14. After-Action Feedback and Lessons Learned:</b> Provide specific input on the effectiveness of risk controls and their contribution to mission success or failure. Include recommendations for new or revised controls, practical solutions, or alternate actions. Submit and brief valid lessons learned as outlined in CAPR 160-1.</p>
	<p><b>Additional Guidance:</b> Use CAPF 160HL if additional rows are needed for hazard assessments.</p>



HEADQUARTERS NEVADA WING  
CIVIL AIR PATROL  
UNITED STATES AIR FORCE AUXILIARY  
2890 Vassar Street  
Reno NV 89502  
775-358-3700



## PERMISSION SLIP FOR CADETS TO ATTEND IN-PERSON MEETINGS AND ACTIVITIES

1. As Nevada Wing Civil Air Patrol enters the remobilization process, parental consent is required for cadets under the age of 18 to resume in-person meetings and activities.
2. The following consent applies to all Civil Air Patrol activities, including but not limited to weekly meetings, cadet orientation flights in CAP aircraft, emergency services training, actual emergency services missions, physical fitness activities, and all other cadet activities limited to no more than one continuous day in length.
3. In order to comply with restrictions on the number of attendees, I understand that my cadet is to attend only meetings and activities with specific permission from their chain of command.
4. I agree that my cadet will submit to a temperature screening and truthfully answer several health-related questions prior to all CAP meetings and activities and give permission for their temperature and answers to be documented. I also agree that if I am driving my cadet to the meeting or activity, I will not leave until after this process has been completed and my cadet has been admitted. I also agree to return at any point during the meeting or activity to pick up my cadet if requested by their squadron commander. My cadet will properly wear a face covering and adhere to social distancing requirements for the entire duration of the activity or meeting.
5. I agree not to hold Civil Air Patrol or any of its members liable in the event my cadet or his or her family member(s) become infected with the SARS-CoV-2 coronavirus or the resultant COVID-19 disease. I certify that I have read and understand the letter from my cadet's squadron commander describing the unit's health and safety procedures and I agree that Civil Air Patrol is taking all reasonable precautions to protect its members and their families from the SARS-CoV-2 virus.
6. My signature below indicates agreement to all of these statements. A copy of this permission slip will be kept on file for all future meetings and activities.

Cadet's printed name:

Parent's printed name:

Parent's best contact phone number:

---

Signature of Parent / Date

---

Witness (must be a CAP adult member)



# NEVADA'S ROADMAP TO RECOVERY

*Updated March 12, 2021*



## OVERVIEW

As Nevada navigates the COVID-19 global pandemic and continues vaccinating residents through an efficient and equitable approach, plans for a safe reopening must focus on how we can continue mitigating the spread while getting Nevadans back to work, protecting and recovering our economy, and getting our students back to in-person learning in the safest way possible.

According to state public health officials, a critical component of a successful reopening plan is that current restrictions must be eased incrementally and we continue to follow the mitigation measures that are proven to work. Commonly recommended or required mitigation measures are still the best way to protect people until wide-spread vaccination becomes available, including:

- ✓ limiting the number of people in enclosed spaces, <sup>1</sup>
- ✓ social distancing of at least 6 feet, <sup>2</sup>
- ✓ requiring the use of masks, <sup>3,4</sup>
- ✓ increasing ventilation, <sup>5</sup> and
- ✓ using disinfectants on high-touch surfaces. <sup>6</sup>

Each mitigation measure reduces overall risk and combining all of these measures has proven to be the most effective.

As leaders, businesses and members of the public continue to assess the risk associated with specific activities and work together to mitigate the spread and decrease community transmission, they must remember that the risk of infection from COVID-19 increases as:

- ✓ the size of groups increases, <sup>7,8,9</sup>
- ✓ the length of exposure increases, <sup>10</sup>
- ✓ the amount of ventilation (indoors or outdoors) decreases, <sup>11,12</sup> and
- ✓ the amount of time unmasked increases. <sup>13</sup>

**It's for these reasons that the State is taking a responsible approach to reopening aimed at ensuring success for the long term and not just in the immediate future, while providing predictability through a clear timeline. On the following page is a summary timeline. Specific capacity limits and other changes are outlined by business or activity type in this guidance document.**

# NEVADA'S ROADMAP TO RECOVERY

March 2021



	MARCH 15	MAY 1
CAPACITY	Almost all business-types and activities will be allowed to operate at <b>50% capacity</b> .	<b>Transition to Local Authority*</b>  <i>*Statewide directives that will remain in place to mitigate the spread will include, but not be limited to: face covering mandate &amp; social distancing safety protocols. See, Directive 041.</i>
GATHERINGS	Limited to <b>no more than 250 individuals or 50 percent of fire code</b> capacity, whichever is less, under strict social distancing requirements.	

Providing an adequate amount of time between the first step of reopening and the transition to local authority at the county level will allow for the following:

- Local governments will have time to prepare plans for a transition to local authority.
- The State will be able to monitor impacts of continued vaccinations based on federal allocation of doses.
- Public health officials will be able to monitor any potential impacts of new COVID-19 variants.

Additionally, allowing for time between each step in the lifting of restrictions will let the State observe the full impacts of those actions on community transmission throughout Nevada --i.e. stabilization, increase or decrease in disease burden.

## TRANSITION TO LOCAL AUTHORITY:

### [Nevada COVID-19 Mitigation and Management Task Force](#)

Ultimately, the goal of this transition plan on our Roadmap to Recovery is to responsibly and safely reopen while continuing to experience downward trends and allow each county to demonstrate improvements before the transition to local authority on May 1, 2021.

The existing [county criteria metrics](#) will still be used as a guidepost to track progress in each county. From March 15 to the end of April, each county should aim to demonstrate a decrease in case rate and positivity rate, adequate hospital capacity within their region, and evidence that they can continue performing an adequate level of testing and other response efforts.

The Nevada COVID-19 Mitigation and Management Task Force will be reaching out to each county to begin developing transition plans and to continue monitoring the COVID-19 situation in their local areas. The Task Force will continue to utilize the county criteria metrics to track progress by each county over time.



## ROAD TO RECOVERY: MITIGATION TIMELINE

### PUBLIC GATHERINGS & EVENTS

Large in-person gatherings can present risk for increasing the spread of COVID-19 if social distancing, face covering requirements, and other mitigation guidance is not followed. All organizations, individuals and families, and event planners are encouraged to provide remote events and gatherings as an alternative to hosting in-person gatherings.

	STATEWIDE STANDARDS AS OF MARCH 15 (UPDATED per DIRECTIVE 041)	MAY 1
CAPACITY	<p>Limited to <b>no more than 250 individuals or 50 percent of fire code</b> capacity, whichever is less, under strict social distancing requirements.</p> <p>---</p> <p><b>UPDATE PER DIRECTIVE 041 effective March 15, 2021:</b> If a gathering space or venue wants to host more than 250 individuals for an event, (live entertainment show, convention, trade show, etc) it may have <b>up to 50 percent of fire code capacity</b>, so long as a Large Gathering Plan Certification Form is submitted and approved.</p>	Transition to Local Authority*
LARGE GATHERING PLANS	<p><b>Large Gathering Plans Submitted PRIOR to May 1 for:</b></p> <ul style="list-style-type: none"> <li><b>Events taking place prior to May 1:</b> Large Gathering Plan Certification Forms may be submitted to the Nevada Department of Business &amp; Industry (B&amp;I) who will work in consultation with state public health officials and other applicable state agencies to review and potentially approve gatherings above 250 individuals, up to 50 percent.</li> <li><b>Events taking place May 1 – June 30 (after potential transition to Local Authority):</b> Large Gathering Plan Certification Forms may be submitted through April 30 (or through whenever authority transitions to a county) to the Nevada Department of Business &amp; Industry (B&amp;I) who will work in consultation with state public health officials and other applicable state agencies to review and potentially approve gatherings above 250 individuals, up to 50 percent capacity.</li> </ul>	<p>Transition to Local Authority*</p> <p><b>Applications Submitted after Transition to Local Authority:</b> Large Gathering approval process will be determined by county authorities in accordance with its Local Mitigation and Enforcement Plan.</p>
FACE COVERINGS	<b>STATEWIDE MASK MANDATE WILL REMAIN IN EFFECT</b>	

\*Statewide directives that will remain in place to mitigate the spread will include, but not be limited to: face covering mandate and social distancing safety protocols.



**LARGE GATHERING PLAN CERTIFICATION PROCESS:** Those who plan to host a gathering, event, performance, convention, conference, trade show, or other congregation of people for more than 250 individuals before June 30, 2021 must submit a Large Gathering Venue COVID-19 Preparedness & Safety Plan Certification Form ("Large Gathering Plan Certification") to the Nevada Department of Business & Industry (B&I). Large Gatherings (more than 250 people, up to 50 percent capacity) can only take place upon receiving approval by B&I. These venues will be capped at 50 percent of the total fire code capacity and must follow social distancing requirements and be able to adhere to all mitigation protocols.

**APPROVAL PROCESS:** Large gatherings will not be allowed without approval of a Large Gathering Plan Certification Form. Every Large Gathering Plan Certification Form must be submitted to the Nevada Department of Business & Industry (B&I) for review and potential approval. B&I may work in consultation with state public health officials and other applicable state agencies to review submitted certification forms.

- County, city and municipality local government authorities may not approve a Large Gathering Plan taking place prior to May 1, 2021.
- The State may review and approve large gatherings plans up until April 30, 2021 (*or through whenever authority transitions to a county*) for events and gatherings that are planned to take place between May 1 and June 30.
- In order to provide consistency and certainty for those currently planning large events and gatherings between May 1 and June 30, organizers will be able to operate under either the state or county mitigation measures and capacity limits, whichever is *less* restrictive. For example, if a county decides to increase capacity for gatherings and events after the transition to local authority, the organizer may work with the county after the transition occurs to hold the event at the higher capacity limit. Similarly, if the county decides to decrease capacity for gatherings and events, the organizer will be allowed to host their event at the state-approved capacity level.

[Click here for Nevada Guidance for Safe Gatherings \(updated March 12, 2021\)](#)



## PRIVATE GATHERINGS & EVENTS

*In-person gatherings can present risk for increasing the spread of COVID-19 if social distancing, face covering requirements, and other mitigation guidance are not followed. All organizations, individuals and families, and event planners are encouraged to provide remote events and gatherings as an alternative to hosting in-person gatherings. Public health officials continue to strongly recommend avoiding gatherings with individuals outside of your household.*

	CURRENT STATEWIDE STANDARDS	May 1
CAPACITY	Private social gatherings are restricted to <b>10 people indoors</b> and <b>25 people outdoors</b> .	Transition to Local Authority*
FACE COVERINGS	<b>NO CHANGE</b>	<b>STATEWIDE MASK MANDATE WILL REMAIN IN EFFECT</b>

*\*Statewide directives that will remain in place to mitigate the spread will include, but not be limited to: face covering mandate and social distancing safety protocols.*



## FOOD & BEVERAGE ESTABLISHMENTS:

*Restaurants & Bars, Pubs, Wineries, Distilleries, and Breweries (those that serve food and those that do not).  
This includes all restaurants and bars within gaming properties.*

	STATEWIDE STANDARDS AS OF MARCH 15	MAY 1
<b>CAPACITY</b>	May allow indoor dining at <b>no more than 50% occupancy</b> based on applicable fire code, under strict social distancing requirements. <b>No occupancy limits for outdoor dining**</b> , as long as all social distancing requirements are followed.	Transition to Local Authority*
<b>RESERVATIONS</b>	Reservations <b>NOT REQUIRED</b>	
<b>SEATING</b>	<b>No more than 6 patrons per table</b> with social distancing requirements	
<b>BAR SEATING</b>	Patrons sitting at a table or booth must <b>only be served via table service</b> . Patrons may be served at <b>bar tops if spaced 6ft apart</b> and bar top parties should be limited to no more than 2 persons.	
<b>FACE COVERINGS</b>	Face coverings <b>MUST</b> be worn at all times, except when actively eating or drinking, regardless of social distancing.	STATEWIDE MASK MANDATE WILL REMAIN IN EFFECT
<b>ADDITIONAL MEASURES</b>	Strongly encouraged to continue curbside, delivery, and/or carry out operations. Restaurants and bars are encouraged to try to expand outdoor seating options, and local governments are encouraged to work with these businesses to meet this goal. Restaurants and bars should continue to have hand sanitizer available and should be conducting health screenings and/or temperature checks.	Transition to Local Authority*

*\*Statewide directives that will remain in place to mitigate the spread will include, but not be limited to: face covering mandate and social distancing safety protocols.*

*\*\*Outdoor dining means dining in an area that is not enclosed or surrounded by a roof and rigid wall structures or non-rigid materials, such as fabric or vinyl. For example, a tent with walls is considered "indoors" because it restricts natural air flow and ventilation. Areas covered by a structure without walls, such as an overhead canopy, sun shade, or awning, are considered "outdoors."*



## PLACES OF WORSHIP:

	CURRENT STATEWIDE STANDARDS	MAY 1
CAPACITY	May operate under strict social distancing requirements at <b>no more than 50% occupancy</b> based on applicable fire code.	Transition to Local Authority*
FACE COVERINGS	All staff, volunteers, and visitors including faith leaders, <b>MUST</b> wear face coverings as required by Directive 024.	STATEWIDE MASK MANDATE WILL REMAIN IN EFFECT
ADDITIONAL MEASURES	<a href="#">CLICK HERE FOR NEVADA COVID-19 SAFETY GUIDANCE FOR PLACES OF WORSHIP</a>	

\*Statewide directives that will remain in place to mitigate the spread will include, but not be limited to: face covering mandate and social distancing safety protocols.



## GYMS, FITNESS/DANCE/YOGA STUDIOS, MARTIAL ARTS STUDIOS & SIMILAR ESTABLISHMENTS:

	STATEWIDE STANDARDS AS OF MARCH 15	MAY 1
CAPACITY	May operate under strict social distancing requirements at <b>no more than 50% occupancy</b> based on applicable fire code.	Transition to Local Authority*
GYM/STUDIO LOCKER ROOMS**	Locker rooms may be open but <b>MUST be limited to 50 percent capacity</b> . Single stall showers may be utilized.  Community showers, saunas, vapor baths, salt therapy rooms, hot tubs, spas and other communal areas remain prohibited	
FACE COVERINGS	Face coverings <b>MUST</b> be worn at all times, regardless of physical activity or social distancing.  <i>There are <b>no exceptions</b> to the mask requirement for indoor exercise. Masks <b>MUST</b> be worn over the nose and mouth at all times, unless you're actively drinking. If the activity is too strenuous to be done while wearing a mask properly, you must seek an alternative.</i>	STATEWIDE MASK MANDATE WILL REMAIN IN EFFECT
ADDITIONAL MEASURES	Equipment <b>MUST</b> be moved or designated inoperable to ensure a minimum of six feet of social distancing between users.	Transition to Local Authority*

\*Statewide directives that will remain in place to mitigate the spread will include, but not be limited to: face covering mandate and social distancing safety protocols.

\*\*Enclosed locker rooms that allow multiple individuals at one time increase risk of infection due to a lack of ventilation and limited ability to socially distance. Locker rooms must be limited to 50 percent capacity for this reason.



## GAMING FLOORS:

	STATEWIDE STANDARDS AS OF MARCH 15	MAY 1
CAPACITY	<p>May operate under strict social distancing requirements at <b>no more than 50% occupancy</b> based on applicable fire code and must operate pursuant to requirements issued by the Nevada Gaming Control Board, including health and safety policies.</p>	<p>Capacity and mitigation measures for gaming areas will <b>NOT</b> transition to local control after May 1 and <b>will remain under the authority of the Nevada Gaming Control Board</b>. Uniform, statewide mitigation measures will continue to apply to gaming areas.</p> <p><b>After May 1, other businesses located within a gaming property will be subject to the applicable county’s capacity and other mitigation measures applicable to that type of business</b>, per the approved Local Mitigation and Enforcement Plan. For example, a retail clothing store located within a gaming property shall follow the mitigation measures for retail stores that are set forth in the county’s plan.</p>
FACE COVERINGS	<p>Employees, visitors and customers <b>MUST</b> always wear face coverings as required by Directive 024.</p>	<p>STATEWIDE MASK MANDATE WILL REMAIN IN EFFECT</p>
ADDITIONAL MEASURES	<p>Refer to guidance issued by the Nevada Gaming Control Board</p>	

*\*Statewide directives that will remain in place to mitigate the spread will include, but not be limited to: face covering mandate and social distancing safety protocols.*

# NEVADA'S ROADMAP TO RECOVERY

March 2021



## ARCADES, RACETRACKS, BOWLING ALLEYS, MINI GOLF, POOL HALLS, AMUSEMENT & THEME PARKS, and SIMILAR ACTIVITIES:

*These venues have many high-touch surfaces and are common venues for group gatherings, or gatherings that would promote food/drink consumption or other activities that would require mask removal. A responsible and staggered approach is strongly recommended by public health officials.*

	STATEWIDE STANDARDS AS OF MARCH 15	MAY 1
CAPACITY	May operate under strict social distancing requirements at <b>no more than 50% occupancy</b> based on applicable fire code.	Transition to Local Authority*
FACE COVERINGS	Employees, visitors and customers <b>MUST</b> always wear face coverings as required by Directive 024.	STATEWIDE MASK MANDATE WILL REMAIN IN EFFECT
ADDITIONAL MEASURES	High-touch surfaces should be avoided (remain closed if applicable/possible) and cleaned frequently.  Food and drink should be contained to areas designated as restaurants/food courts and should adhere to requirements in place for those types of establishments.	Transition to Local Authority*

*\*Statewide directives that will remain in place to mitigate the spread will include, but not be limited to: face covering mandate and social distancing safety protocols.*



## LIBRARIES, MUSEUMS, ART GALLERIES, AQUARIUMS & ZOOS:

	CURRENT STATEWIDE STANDARDS	MAY 1
CAPACITY	May operate under strict social distancing requirements at <b>no more than 50% occupancy</b> based on applicable fire code.	Transition to Local Authority*
FACE COVERINGS	Employees, visitors and customers <b>MUST</b> always wear face coverings as required by Directive 024.	STATEWIDE MASK MANDATE WILL REMAIN IN EFFECT
ADDITIONAL MEASURES	<p>All interactive and/or hands-on exhibits must be closed. High-touch surfaces should be avoided and cleaned frequently.</p> <p>Food and drink should be contained to areas designated as restaurants/food courts and should adhere to requirements in place for those types of establishments.</p>	Transition to Local Authority*

\*Statewide directives that will remain in place to mitigate the spread will include, but not be limited to: face covering mandate and social distancing safety protocols.



## BODY ART & PIERCING ESTABLISHMENTS:

	CURRENT STATEWIDE STANDARDS	MAY 1
CAPACITY	May operate under strict social distancing requirements per existing Directives.	Transition to Local Authority*
APPOINTMENTS	Services shall be provided by <b>appointment only</b> , and customers waiting for an appointment must wait outside and practice social distancing.	Transition to Local Authority*
FACE COVERINGS	Employees, visitors and customers <b>MUST</b> always wear face coverings as required by Directive 024.	STATEWIDE MASK MANDATE WILL REMAIN IN EFFECT
ADDITIONAL MEASURES	<p>No body art or piercing may be done around the nose or mouth.</p> <p>Establishments with walls/partitions between stations or chairs may utilize all stations, but <b>no more than 1 customer can be at a station at any given time.</b></p> <p>Establishments without walls/partitions between stations/chairs may only seat clients every other station or chair, or arrange stations or chairs to a <b>min of 6ft apart.</b></p>	Transition to Local Authority*

\*Statewide directives that will remain in place to mitigate the spread will include, but not be limited to: face covering mandate and social distancing safety protocols.



## SPAS, MASSAGE THERAPY & MASSAGE ESTABLISHMENTS:

*Industries regulated by professional licensing boards covered in Title 54 of the Nevada Revised Statutes will continue to follow the statewide baseline standards for COVID-19 mitigation measures and any mitigation measures promulgated by their respective regulatory bodies, in addition to local measures.*

	CURRENT STATEWIDE STANDARDS	MAY 1
<b>CAPACITY</b>	May operate under strict social distancing requirements per existing Directives and protocols established by the <b>Nevada State Board of Cosmetology and Nevada State Board of Massage Therapy</b> .	Transition to Local Authority*
<b>APPOINTMENTS</b>	Services shall be provided by <b>appointment only</b> , and customers waiting for an appointment must wait outside and practice social distancing.	
<b>FACE COVERINGS</b>	Employees, visitors and customers <b>MUST</b> always wear face coverings as required by Directive 024.	STATEWIDE MASK MANDATE WILL REMAIN IN EFFECT
<b>ADDITIONAL MEASURES</b>	Out-call and/or in-home service <b>may</b> be provided with observation of same protocols as in the establishments.  Establishments, including day and overnight spas, that may operate for aesthetic and massage services <b>must prohibit</b> the use of steam rooms, saunas, portable saunas, vapor baths, salt therapy rooms, hot tubs, and any other communal facilities.	Transition to Local Authority*

*\*Statewide directives that will remain in place to mitigate the spread will include, but not be limited to: face covering mandate and social distancing safety protocols.*



## HAIR SALONS, BARBERSHOPS, NAIL SALONS & BUSINESSES THAT PROVIDE AESTHETIC SKIN SERVICES:

*Industries regulated by professional licensing boards covered in Title 54 of the Nevada Revised Statutes will continue to follow the statewide baseline standards for COVID-19 mitigation measures and any mitigation measures promulgated by their respective regulatory bodies, in addition to local measures.*

	CURRENT STATEWIDE STANDARDS	MAY 1
<b>CAPACITY</b>	May operate under strict social distancing requirements per existing Directives and protocols established by the <b>Nevada State Board of Cosmetology and Nevada Barbers' Health and Sanitation Board, as applicable.</b>	Transition to Local Authority*
<b>APPOINTMENTS</b>	Services shall be provided by <b>appointment only</b> , and customers waiting for an appointment must wait outside and practice social distancing.	
<b>FACE COVERINGS</b>	Employees, visitors and customers <b>MUST</b> always wear face coverings as required by Directive 024.	STATEWIDE MASK MANDATE WILL REMAIN IN EFFECT
<b>ADDITIONAL MEASURES</b>	Out-call and/or in-home service <b>may</b> be provided with observation of same protocols as in the establishments. Salons & barber shops with walls/partitions between stations or chairs may utilize all stations, but <b>no more than 1 customer can be at a station at any given time.</b> Salons and barber shops without walls/partitions between stations/chairs may only seat clients every other station or chair, or arrange stations or chairs to a <b>min of 6ft apart.</b>	Transition to Local Authority*

*\*Statewide directives that will remain in place to mitigate the spread will include, but not be limited to: face covering mandate and social distancing safety protocols.*



## RETAIL STORES:

	CURRENT STATEWIDE STANDARDS	MAY 1
<b>CAPACITY</b>	May operate under strict social distancing requirements at <b>no more than 50% occupancy</b> based on applicable fire code.	
<b>RETAIL &amp; GROCERY STORES W/OVER 50,000 sq. ft. capacity</b>	<p><b>MUST</b> have "counters" at all public entrances to manage capacity.</p> <p><b>MUST</b> have health screening signage at public entrances.</p> <p>Encouraged to conduct temperature screenings before entry.</p>	Transition to Local Authority*
<b>SELF-SERVE FOOD/BEVERAGE OPTIONS</b>	Retail stores, including grocery stores, <b>may</b> offer limited self-service food and drinks with mitigation measures in place.**	
<b>FACE COVERINGS</b>	Employees, visitors and customers <b>MUST</b> always wear face coverings as required by Directive 024.	STATEWIDE MASK MANDATE WILL REMAIN IN EFFECT
<b>ADDITIONAL MEASURES</b>	Strongly encouraged to promote and continue online or call-in ordering, curbside, delivery, and/or carry out operations.	Transition to Local Authority*

\*Statewide directives that will remain in place to mitigate the spread will include, but not be limited to: face covering mandate and social distancing safety protocols.

\*\* These locations can allow for social distancing by strictly limiting the number of customers at one time. <sup>14, 15</sup> Recommended mitigation practices include, but are not limited to: limiting number of individuals using food and drink stations at one time; using individual or disposable utensils and serving ware wherever possible; and providing hand sanitizer and recommending usage before touching any communal surfaces.



## CANNABIS - Medicinal & Recreational Establishments:

	CURRENT STATEWIDE STANDARDS	MAY 1
CAPACITY	<p>May operate under strict social distancing requirements at <b>no more than 50% occupancy</b> based on applicable fire code. Must follow expanded health and safety guidelines enforced by the Nevada Cannabis Compliance Board.</p>	<p><b>MUST OPERATE ACCORDING TO THE REQUIREMENTS OF THE NEVADA CANNABIS COMPLIANCE BOARD</b></p> <p><b>After May 1</b>, Medicinal and Recreational Marijuana Establishments will remain under the authority and regulatory control of the Nevada Cannabis Compliance Board (CCB). However, capacity and mitigation measures for Medicinal and Recreational Marijuana retail establishments will fall under the category of “Retail Stores” within each county.</p>
ADDITIONAL MEASURES	<p>Strongly encouraged to promote and continue online or call-in ordering, curbside, delivery, and/or carry out operations.</p>	
FACE COVERINGS	<p>Employees, visitors and customers <b>MUST</b> always wear face coverings as required by Directive 024.</p>	<p>STATEWIDE MASK MANDATE WILL REMAIN IN EFFECT</p>

*\*Statewide directives that will remain in place to mitigate the spread will include, but not be limited to: face covering mandate and social distancing safety protocols.*

### CANNABIS – Transition to Local Authority

**After May 1**, Medicinal and Recreational Marijuana Establishments will remain under the authority and regulatory control of the Nevada Cannabis Compliance Board (CCB). However, capacity and mitigation measures for Medicinal and Recreational Marijuana retail establishments will fall under the category of “Retail Stores” within each county.

- For example, if a county decides to set a capacity limit of 50 percent for retail stores in its Local Mitigation and Enforcement Plan, marijuana establishments will also be at 50 percent capacity.



## INDOOR MALLS:

	CURRENT STATEWIDE STANDARDS	MAY 1
CAPACITY	May operate under strict social distancing requirements at <b>no more than 50% occupancy</b> based on applicable fire code -- including <b>no more than 50% capacity within each individual retail store</b> , which must comply with all retail business restrictions.	Transition to Local Authority*
FACE COVERINGS	Employees, visitors and customers <b>MUST</b> always wear face coverings as required by Directive 024.	STATEWIDE MASK MANDATE WILL REMAIN IN EFFECT
ADDITIONAL MEASURES	Strongly encouraged to promote and continue online or call-in ordering, curbside, delivery, and/or carry out operations.	Transition to Local Authority*

\*Statewide directives that will remain in place to mitigate the spread will include, but not be limited to: face covering mandate and social distancing safety protocols.

## COMMUNITY & RECREATIONAL CENTERS:

	CURRENT STATEWIDE STANDARDS	MAY 1
CAPACITY	May operate under strict social distancing requirements at <b>no more than 50% occupancy</b> based on applicable fire code.	Transition to Local Authority*
FACE COVERINGS	Employees, visitors and customers <b>MUST</b> always wear face coverings as required by Directive 024.	STATEWIDE MASK MANDATE WILL REMAIN IN EFFECT

\*Statewide directives that will remain in place to mitigate the spread will include, but not be limited to: face covering mandate and social distancing safety protocols.



## YOUTH AND ADULT RECREATIONAL SPORTS:

	STATEWIDE STANDARDS AS OF MARCH 15	MAY 1
TOURNAMENTS	<p>Tournaments for permissible sports (pursuant to Directive 034) allowed to resume no earlier than <b>March 15</b>.</p> <p>Tournaments must be approved by applicable State authorities prior to competitions through submission of a Preparedness &amp; Safety Plan.</p>	Transition to Local Authority*
FACE COVERINGS	<p>Athletes, coaches, organizers and spectators <b>MUST</b> always wear face coverings as required by Directive 024 and the approved Preparedness &amp; Safety Plan that governs the tournament.</p>	STATEWIDE MASK MANDATE WILL REMAIN IN EFFECT
ADDITIONAL MEASURES	<p><b>PROHIBITED (unless regulated by NIAA):</b></p> <ul style="list-style-type: none"> <li><b>Full-Contact Sports</b> including football, rugby, wrestling, ice hockey, basketball, etc.</li> </ul> <p><b>ALLOWED:</b></p> <ul style="list-style-type: none"> <li><b>Minimal-Contact Sports</b> including baseball, softball, soccer, volleyball, lacrosse, etc.</li> <li><b>Non-Contact Sports</b> including golf, tennis, running, track and field, skiing/snowboarding, gymnastics, etc.</li> </ul>	Transition to Local Authority**

\*Statewide directives that will remain in place to mitigate the spread will include, but not be limited to: face covering mandate and social distancing safety protocols.

\*\*This guidance does NOT govern professional sports leagues or college division level sports. The NIAA retains authority over when high school sports will resume and the guidelines under which competition will resume, consistent with Section 7 of Directive 028 and Sections 5 and 7 of Directive 034. Previous State Directives related to youth and adult recreational sports did not apply to sporting events regulated by professional sports leagues, the Nevada State Athletic Commission (NSAC), or the National Collegiate Athletic Association (NCAA). With respect to high school sports, the Nevada Interscholastic Activities Association (NIAA) always retained authority over schedules and the guidelines under which competition could take place. State Emergency Directives classify which sports are full-, minimal-, and non-contact with corresponding restrictions applied to those classifications. The transition to local authority will allow each county to revisit the classifications and rules for the different types of sports.

\*\*\*SEE: [“Nevada Guidance for Adult & Youth Sports”](#) for all current mitigation measures



## ESTABLISHMENTS CURRENTLY CLOSED THAT MAY TRANSITION TO LOCAL AUTHORITY:

	MAY 1
ADULT ENTERTAINMENT ESTABLISHMENTS	Transition to Local Authority*
NIGHTCLUBS & DAYCLUBS	
BROTHERS	
KARAOKE	

*\*Statewide directives that will remain in place to mitigate the spread will include, but not be limited to: face covering mandate and social distancing safety protocols.*



## REFERENCES:

- <sup>1</sup> Carey, Benedict. Limiting Indoor Capacity Can Reduce Coronavirus Infections, Study Shows. *The New York Times* (2020, November 10). <https://www.nytimes.com/2020/11/10/health/covid-indoor-venues-infections.html>
- <sup>2</sup> Chu, D. K., Akl, E. A., Duda, S., Solo, K., Yaacoub, S., Schünemann, H. J., ... & Reinap, M. (2020). Physical distancing, face masks, and eye protection to prevent person-to-person transmission of SARS-CoV-2 and COVID-19: a systematic review and meta-analysis. *The Lancet*, 395(10242), 1973-1987. <https://www.sciencedirect.com/science/article/pii/S0140673620311429>
- <sup>3</sup> Dangor, J. Mayo Clinic research confirms critical role of masks in preventing COVID-19 infection. *Mayo News Network* (2020, November 24). <https://newsnetwork.mayoclinic.org/discussion/mayo-clinic-research-confirms-critical-role-of-masks-in-preventing-covid-19-infection/>
- <sup>4</sup> Chu, D. K., Akl, E. A., Duda, S., Solo, K., Yaacoub, S., Schünemann, H. J., ... & Reinap, M. (2020). Physical distancing, face masks, and eye protection to prevent person-to-person transmission of SARS-CoV-2 and COVID-19: a systematic review and meta-analysis. *The Lancet*, 395(10242), 1973-1987. <https://www.sciencedirect.com/science/article/pii/S0140673620311429>
- <sup>5</sup> Pease, L. F., Wang, N., Salsbury, T. I., Underhill, R. M., Flaherty, J. E., Vlachokostas, A., ... & James, D. P. (2021). Investigation of potential aerosol transmission and infectivity of SARS-CoV-2 through central ventilation systems. *Building and Environment*, 107633. <https://www.sciencedirect.com/science/article/pii/S0360132321000457>
- <sup>6</sup> Chin, A., Chu, J., Perera, M., Hui, K., Yen, H. L., Chan, M., ... & Poon, L. (2020). Stability of SARS-CoV-2 in different environmental conditions. *MedRxiv*. <https://www.medrxiv.org/content/10.1101/2020.03.15.20036673v2.full-text>
- <sup>7</sup> Brauner, J. M., Mindermann, S., Sharma, M., Johnston, D., Salvatier, J., Gavenčiak, T., ... & Kulveit, J. (2020). Inferring the effectiveness of government interventions against COVID-19. *Science* (2020, December 15). <https://science.sciencemag.org/content/early/2020/12/15/science.abd9338.abstract>
- <sup>8</sup> Carey, Benedict. Limiting Indoor Capacity Can Reduce Coronavirus Infections, Study Shows. *The New York Times* (2020, November 10). <https://www.nytimes.com/2020/11/10/health/covid-indoor-venues-infections.html>
- <sup>9</sup> McGrail, D. J., Dai, J., McAndrews, K. M., & Kalluri, R. Enacting national social distancing policies corresponds with dramatic reduction in COVID19 infection rates. *PLoS One* 15(7) (2020, July 30). <https://journals.plos.org/plosone/article?id=10.1371/journal.pone.0236619>
- <sup>10</sup> Hu, M., Lin, H., Wang, J., Xu, C., Tatem, A. J., Meng, B., ... & Lai, S. (2020). The risk of COVID-19 transmission in train passengers: an epidemiological and modelling study. *Clinical Infectious Diseases*. <https://academic.oup.com/cid/advance-article/doi/10.1093/cid/ciaa1057/5877944?login=true>
- <sup>11</sup> Qian, H., Miao, T., Liu, L., Zheng, X., Luo, D., & Li, Y. (2020). Indoor transmission of SARS-CoV-2. *Indoor air*. <https://onlinelibrary.wiley.com/doi/full/10.1111/ina.12766>
- <sup>12</sup> Morawska, L., & Milton, D. K. (2020). It is time to address airborne transmission of coronavirus disease 2019 (COVID-19). *Clinical Infectious Diseases*, 71(9), 2311-2313. <https://academic.oup.com/cid/article/71/9/2311/5867798?login=true>
- <sup>13</sup> Dangor, J. Mayo Clinic research confirms critical role of masks in preventing COVID-19 infection. *Mayo News Network* (2020, November 24). <https://newsnetwork.mayoclinic.org/discussion/mayo-clinic-research-confirms-critical-role-of-masks-in-preventing-covid-19-infection/>

# NEVADA'S ROADMAP TO RECOVERY

March 2021



- <sup>14</sup> Hijnen, D., Marzano, A. V., Eyerich, K., GeurtsvanKessel, C., Giménez-Arnau, A. M., Joly, P., ... & Schmidt, E. (2020). SARS-CoV-2 transmission from presymptomatic meeting attendee, Germany. *Emerging infectious diseases*, 26(8), 1935. <https://www.ncbi.nlm.nih.gov/pmc/articles/PMC7392453/>
- <sup>15</sup> National Center for Immunization and Respiratory Diseases (2020, December 16). Considerations for Restaurant and Bar Operators. Centers for Disease Control and Prevention. <https://www.cdc.gov/coronavirus/2019-ncov/community/organizations/business-employers/bars-restaurants.html>
- <sup>16</sup> Nishiura, H., Oshitani, H., Kobayashi, T., Saito, T., Sunagawa, T., Matsui, T., ... & Suzuki, M. (2020). Closed environments facilitate secondary transmission of coronavirus disease 2019 (COVID-19). *MedRxiv*. <https://www.medrxiv.org/content/10.1101/2020.02.28.20029272v1>
- <sup>17</sup> Furuse, Y., Sando, E., Tsuchiya, N., Miyahara, R., Yasuda, I., Ko, Y. K., ... & Oshitani, H. (2020). Clusters of coronavirus disease in communities, Japan, January–April 2020. *Emerging infectious diseases*, 26(9), 2176. <https://www.ncbi.nlm.nih.gov/pmc/articles/PMC7454082/>
- <sup>18</sup> Goldman, E. (2020). Exaggerated risk of transmission of COVID-19 by fomites. *The Lancet Infectious Diseases*, 20(8), 892-893. [https://www.thelancet.com/journals/laninf/article/PIIS1473-3099\(20\)30561-2/fulltext](https://www.thelancet.com/journals/laninf/article/PIIS1473-3099(20)30561-2/fulltext)
- <sup>19</sup> Meyerowitz, E. A., Richterman, A., Gandhi, R. T., & Sax, P. E. (2020). Transmission of SARS-CoV-2: a review of viral, host, and environmental factors. *Annals of internal medicine*. <https://www.acpjournals.org/doi/10.7326/M20-5008>
- <sup>20</sup> Cai, J., Sun, W., Huang, J., Gamber, M., Wu, J., & He, G. (2020). Indirect Virus Transmission in Cluster of COVID-19 Cases, Wenzhou, China, 2020. *Emerging Infectious Diseases*, 26(6), 1343-1345. <https://dx.doi.org/10.3201/eid2606.200412>. <https://www.ncbi.nlm.nih.gov/pmc/articles/PMC7258486/>
- <sup>21</sup> Yu, I. T., Li, Y., Wong, T. W., Tam, W., Chan, A. T., Lee, J. H., ... & Ho, T. (2004). Evidence of airborne transmission of the severe acute respiratory syndrome virus. *New England Journal of Medicine*, 350(17), 1731-1739. <https://www.nejm.org/doi/full/10.1056/nejmoa032867>
- <sup>22</sup> Azimi, P., Keshavarz, Z., Laurent, J. G. C., Stephens, B. R., & Allen, J. G. (2020). Mechanistic transmission modeling of COVID-19 on the Diamond Princess cruise ship demonstrates the importance of aerosol transmission. *medRxiv*. <https://www.medrxiv.org/content/10.1101/2020.07.13.20153049v1>
- <sup>23</sup> Van Doremalen, N., Bushmaker, T., Morris, D. H., Holbrook, M. G., Gamble, A., Williamson, B. N., ... & Munster, V. J. (2020). Aerosol and surface stability of SARS-CoV-2 as compared with SARS-CoV-1. *New England journal of medicine*, 382(16), 1564-1567. <https://www.ncbi.nlm.nih.gov/pmc/articles/PMC7121658/>
- <sup>24</sup> Pyankov, O. V., Bodnev, S. A., Pyankova, O. G., & Agranovski, I. E. (2018). Survival of aerosolized coronavirus in the ambient air. *Journal of aerosol science*, 115, 158-163. <https://www.sciencedirect.com/science/article/pii/S0021850217302239>
- <sup>25</sup> Aleccia, JoNel. Why the U.S. Is Underestimating COVID Reinfection (2021, February 8). <https://www.scientificamerican.com/article/why-the-u-s-is-underestimating-covid-reinfection/>
- <sup>26</sup> Li, Y., Qian, H., Hang, J., Chen, X., Hong, L., Liang, P., ... & Kang, M. (2020). Evidence for probable aerosol transmission of SARS-CoV-2 in a poorly ventilated restaurant. *MedRxiv*. <https://www.medrxiv.org/content/10.1101/2020.04.16.20067728v1+>

Remobilization Documents

Description	Date	Version	Author	Filename	Last submitted to NHQ
Phase II Remobilization Plan	3/15/2021	2	Goertzen	X_HHmM_MMM_DD_NVWG COVID-19 Phase II Plan.docx	3/2/2021
Nevada Guidance for Safe Gatherings	3/12/2021	2	State of Nevada	COVID-19 Safe Gatherings Guidance - NVHealthResponse.pdf	3/2/2021
Health Services Officer Memo	3/1/2021	1	Cooper	HSO Memo - NVWG COVID-19 Phase II.pdf	
State of Nevada Emergency Directive 041	3/12/2021		State of Nevada	State of Nevada Emergency Directive 041 - 20210312.pdf	
Resuming Activities Memo	2/25/2021	1	Goertzen	Resuming Activities Memo - NVWG COVID-19 Phase II.pdf	
Phase II Flight Operations Memo	2/25/2021	1	Goertzen / Lynn	Flight Ops Memo - NVWG COVID-19 Phase II.pdf	
List of Proposed Activities	2/25/2021	1	NVWG Staff	List of proposed activities - NVWG COVID-19 Phase II.pdf	
Document Tracking	3/15/2021	2	Goertzen	Document Tracking.pdf (this document)	3/2/2021
Nevada Wing Cadet Permission Slip	1/25/2021	1	Goertzen	Nevada Wing cadet permission slip.pdf	
Late Feb 2021 COVID-19 Metrics	2/25/2021	1	Goertzen	20210225 Metrics.pdf	
Remobilization Risk Assessment	11/29/2020	1	Grindstaff	CAPF 160 remobilization risk assessment.pdf	